

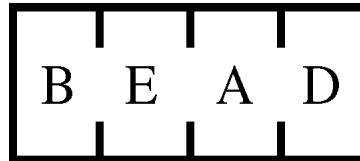
The India Story

HIV in a Highly Populated Country

a presentation to IAPOS, November 1999

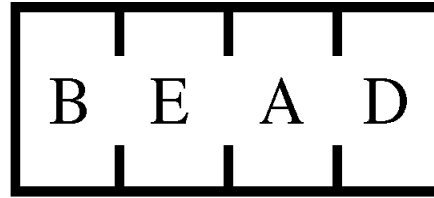
from:

Barbara HEINZEN, PhD



Business Exchange on AIDS & Development

founded



1992

Africa → Dev'g countries → All countries

Businesses

Anglo American

Booker Tate

Cargill

C.D.C.

Mixed membership

&

A business focus:

- **Contacts & introductions**
 - **Policy Guidelines**
 - **Library & seminars**
 - **Management studies:**
Micro impact & LSHTM

Businesses

Glaxo Wellcome

Guinness

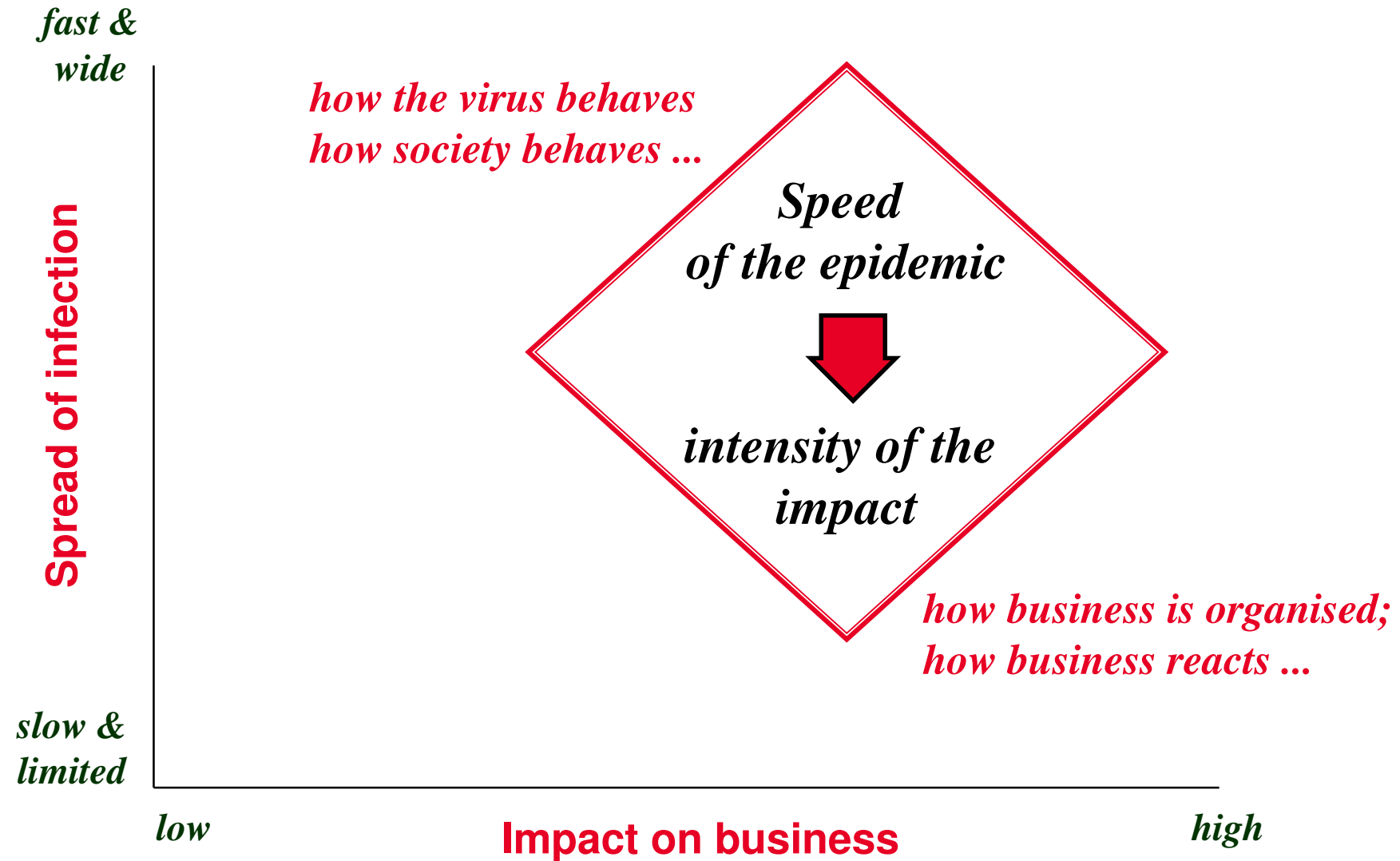
Heineken

Standard Chart'd

Unilever

HIV/AIDS → Costly → Infectious diseases

The Uncertainties of AIDS & Its Impact



Outline of Talk

I. The virus & the disease

II. The epidemic

III. Impacts on business

IV. Corporate responses

V. Conclusion

I. The virus & the disease

The Virus & Its Survival

Transmission of the Virus*

- Sexual transmission
- Perinatal transmission & breast-feeding
 - Infected blood & blood products
 - Dirty syringes

India

75%

12%

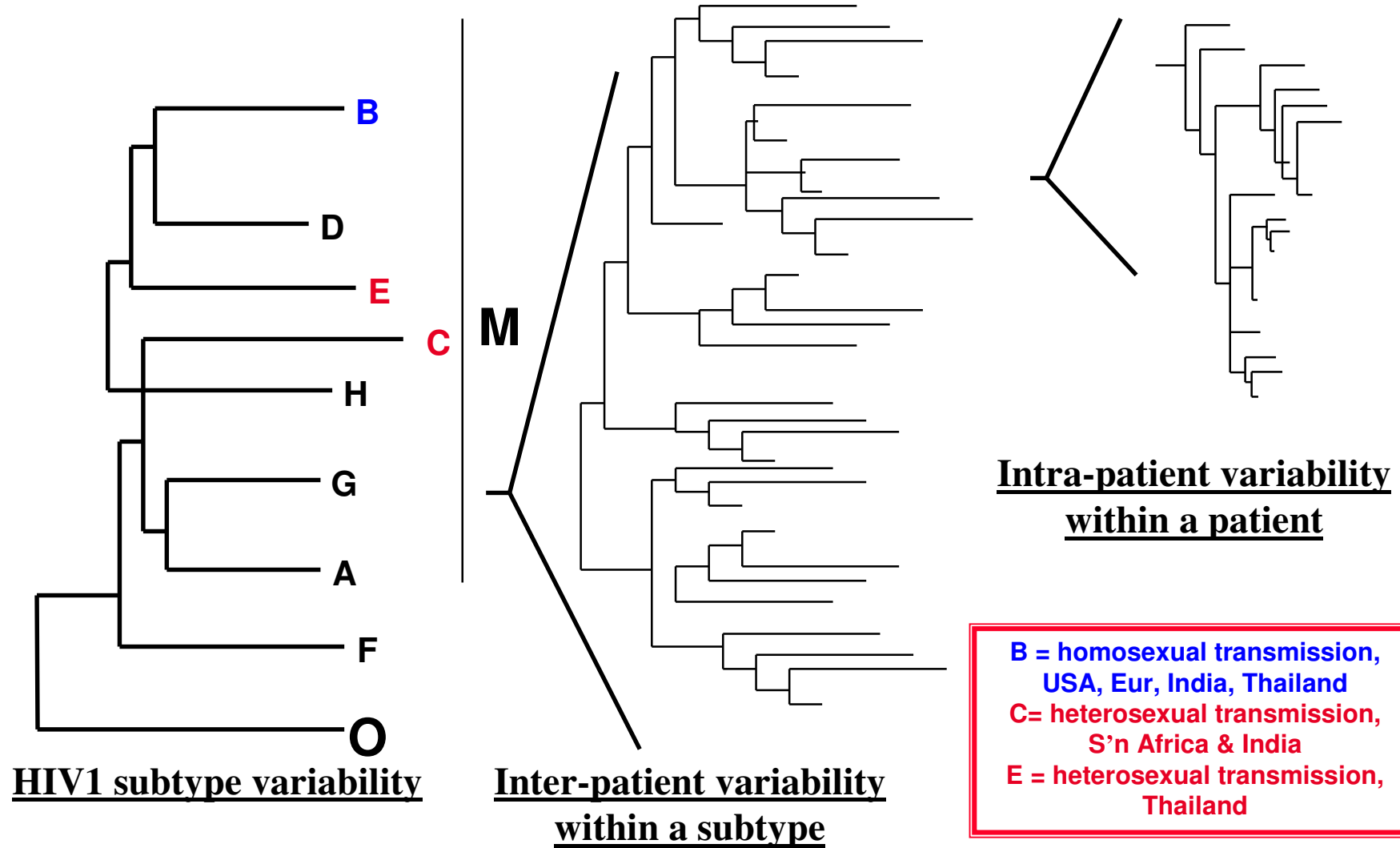
6%

The Ecology of Transmission

Rapid evolution of the HIV virus

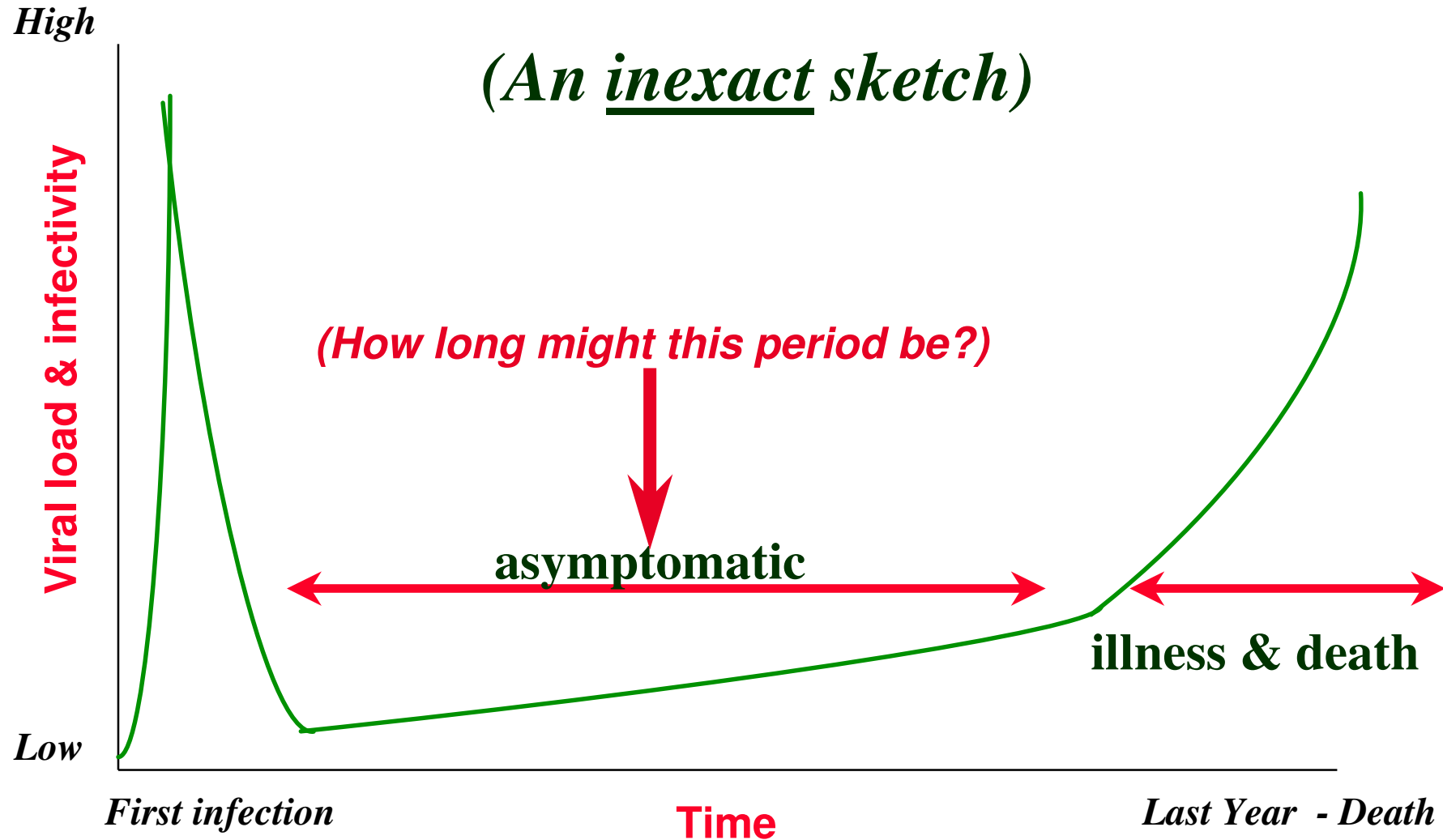
- **More rapid partner change => more virulent variants of HIV**
 - **Higher risk of transmission of HIV with STD lesions**
- **Higher STD rate with poor sanitation & poor health care**

Rapid Evolution of HIV1



Source: approximately drawn copy from Phillis J. Kanki, et al, "Virology of HIV-1 and HIV-2: implications for Africa" *AIDS* 1997, 11 (supplB: S33-S42) * Jaap Goudsmit, *Viral Sex*, 1997, p. 52 & 56

Infectivity & Natural History



Acute, Newly Acquire HIV Infections

*Johns Hopkins University School of Hygiene & Public Health
tested Pune STD patients for p24 antigen*

*“Patients who test positive for p24 antigen are likely to have been infected
within the last two to three weeks.”*

Findings

p24 antigen-positive patients, compared to p24-negative

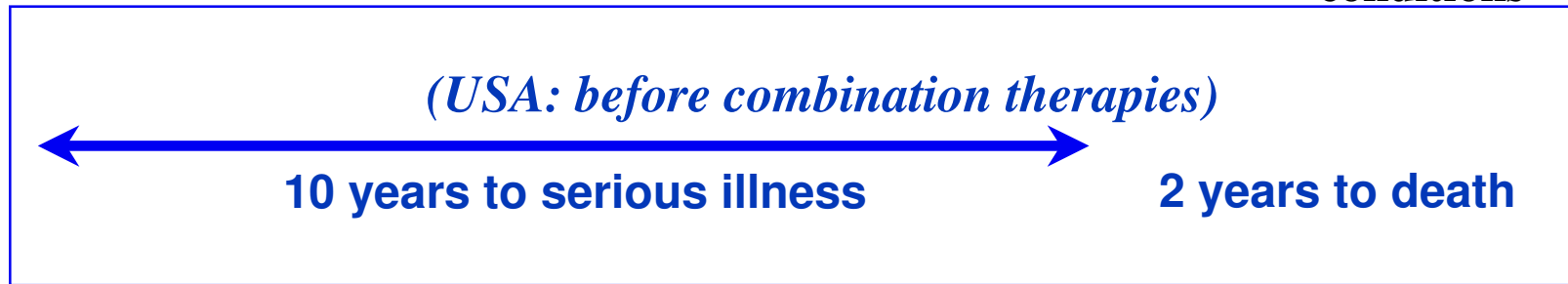
HAD

- **unprotected sex with commercial sex workers (5x more likely)**
 - **active genital ulcers (3x more likely)**
 - **fever & joint pain.**

BUT NO CLEAR ASSOCIATION WITH:

enlarged lymph nodes, oral thrush, diarrhea & rash

WHO Stages of the Disease



← India is still an unknown. →

Early Manifestations of the Disease

AFRICA

in Tanzania & Botswana:

Herpes zoster*

(“A lot of my workers have been getting a rash...”)

in Kenya, among sex workers:

Pneumonia**

Most common manifestation in Africa is tuberculosis

INDIA

HIV ‘markers’ in Mumbai***

Tuberculosis

Diarrhoea

Hepatitis

Source: s * talk to BEAD by Karl Rottcher, 1994? and personal communication from Adam, manager of Kings Pool Camp, Botswana, 1997. ** See also Alison Grant, *op. cit.* *** Emmanuel Eliot, “Changes in Mortality in Mumbai” in *The Looming Epidemic: The Impact of HIV & AIDS in India*, edited by Peter Godwin, 1998, Mosaic Books, New Delhi

Notes on Progression of the Disease

“In India the prevalence of tuberculosis infection is 40% as evinced by tuberculosis testing. Of reported AIDS cases, 56% had tuberculosis of one or more organs.”

Source: Shiv Lal & B.B. Thakur (National AIDS Control Organisation, Ministry of Health & Family Welfare, New Delhi) “The Problem of HIV and AIDS in India” in Current Science, vol. 69, no. 10, 25 November 1995

“It is reported that there are over 14 million persons with active tuberculosis in India.” (citing the Annual Report, MOHFW, p. 167, 1996-97)

Source: “The Epidemic in India: An overview” in The Looming Epidemic: The Impact of HIV & AIDS in India, edited by Peter Godwin, 1998, Mosaic Books, New Delhi.

“The common first condition reported was TB. Among the other important clinical conditions reported were herpes zoster, herpes simplex and candidiasis. ... Most respondents mentioned more general illnesses, which could be either because the doctors did not diagnose the clinical conditions or did not convey the names to the respondents. It is also possible that the respondents did not remember the exact names. It is interesting to note that many individuals said they suffered from headaches, fatigue or fever. These could be the precursors to more serious conditions. Diarrhoea was another very common condition mentioned along with other stomach problems.”

Source: Indrani Gupta “Planning for the Socio-economic Impact of the Epidemic: The Costs of Being Ill.” in The Looming Epidemic, 1998, op. cit.

Common Opportunistic Infections in Madras

100 symptomatic HIV+ patients
with multiple opportunistic infections
1987-1993, Chennai (Madras)

Most common opportunistic diseases seen:

Tuberculosis	36.7%	} 75.7% of total
Oral Cadidiasis	24.6%	
Diarrhoea	14.4%	

Others, but a small proportion:

- **herpes zoster**
- **cyptococcal meningitis**
- **fungal infections of the skin**

40%
prevalence
of TB
in India *

Source: s Emmanuel Eliot, "Changes in Mortality in Mumbai" in *The Looming Epidemic: The Impact of HIV & AIDS in India*, edited by Peter Godwin, 1998, Mosaic Books, New Delhi; *Shiv Lal & B.B. Thakur (National AIDS Control Organisation, Ministry of Health & Family Welfare, New Delhi) "The Problem of HIV and AIDS in India" in *Current Science*, vol. 69, no. 10, 25 November 1995

II. Nature of the epidemic

Simple Mechanics of an AIDS Epidemic

1. HIV Enters population invisibly

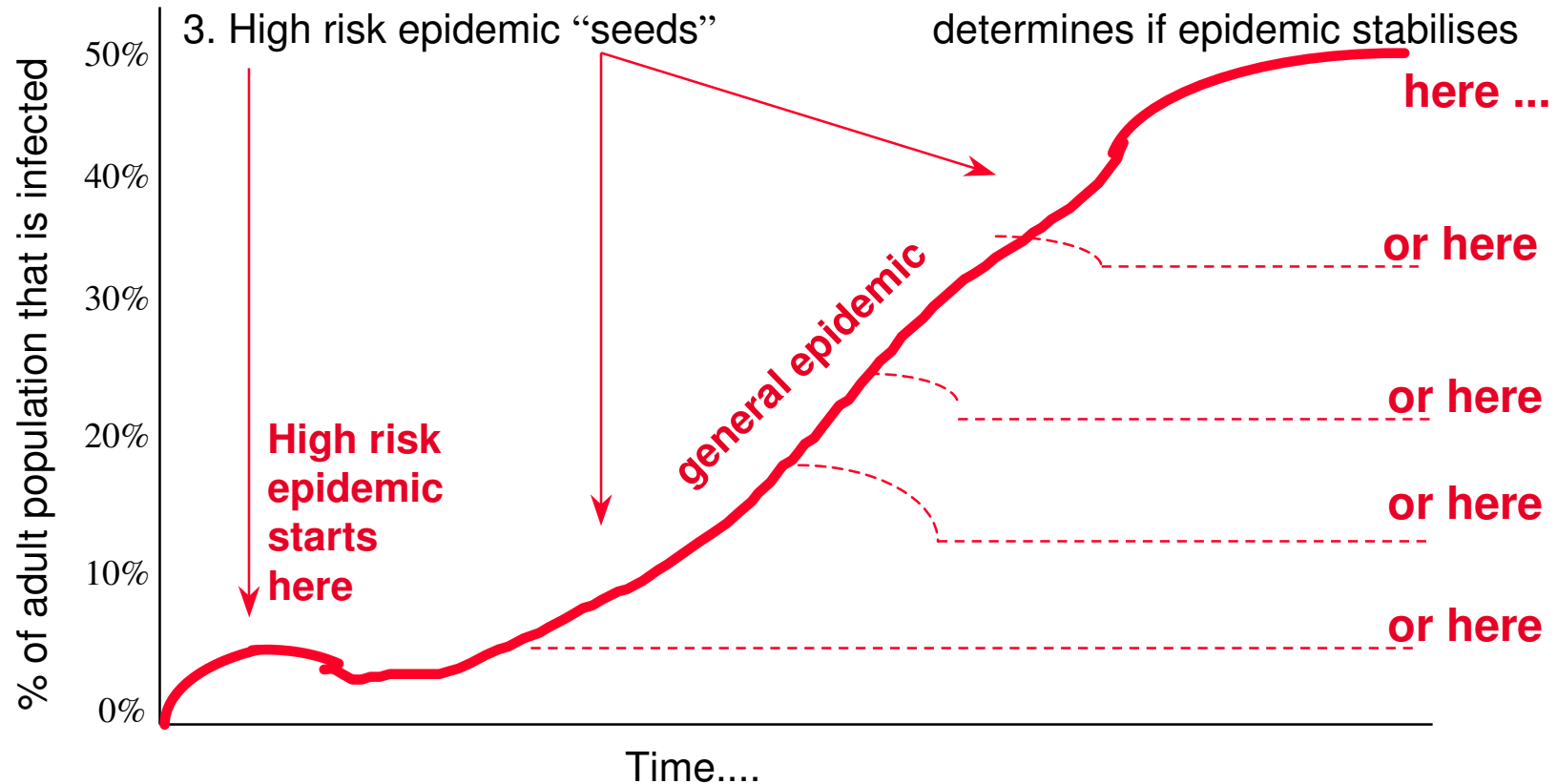
2. Hits high risk people first

3. High risk epidemic “seeds”

4. Size of high risk group +

5. Interaction with general popul’n

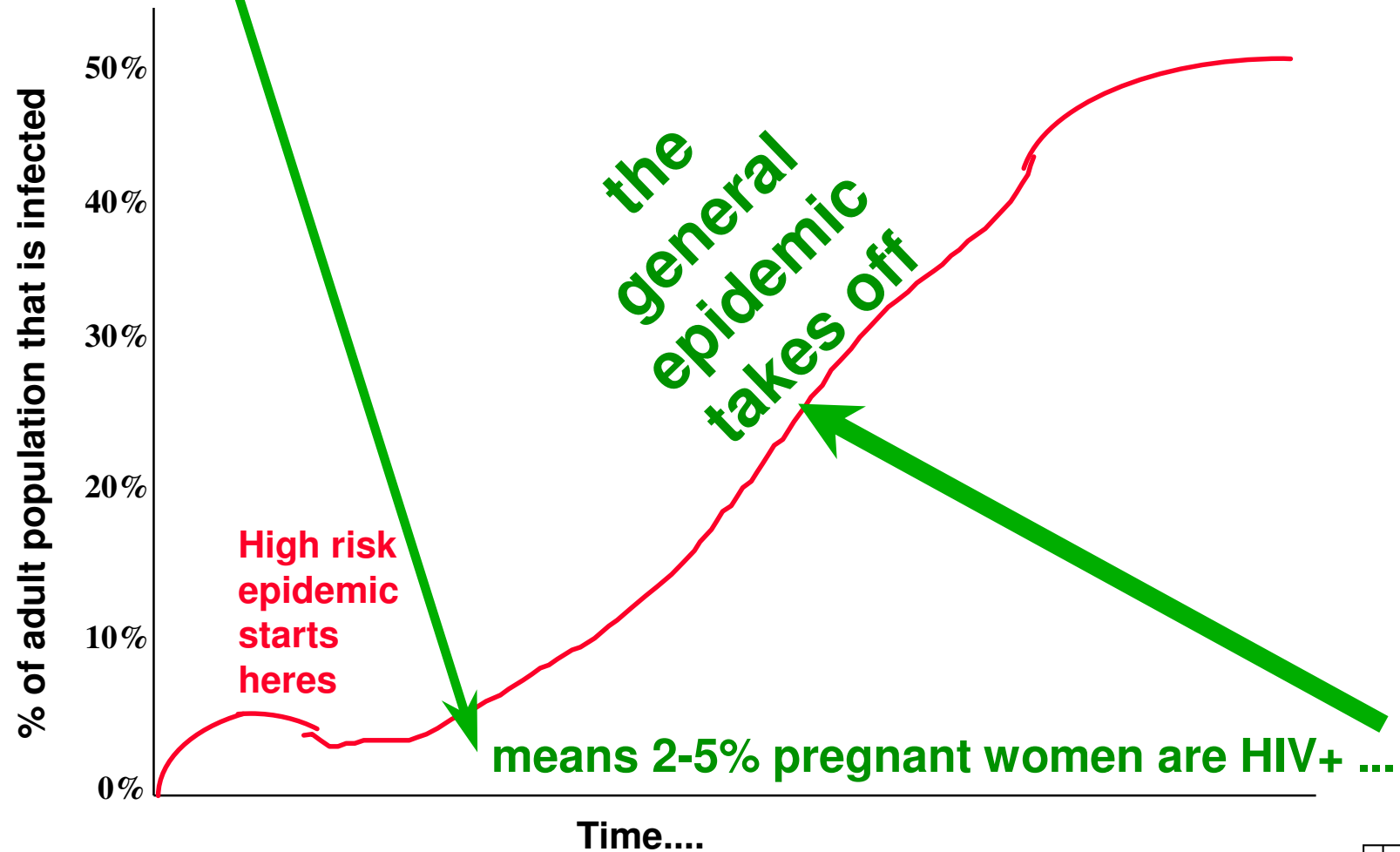
determines if epidemic stabilises



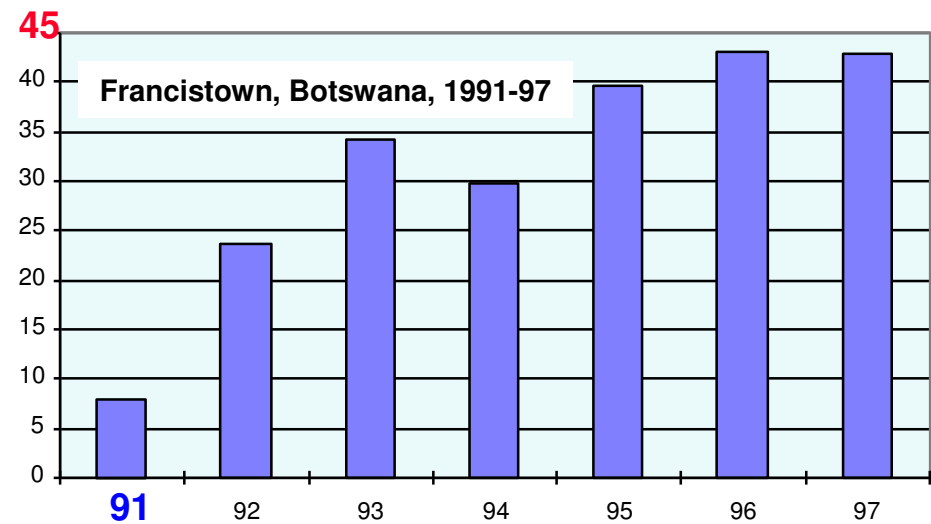
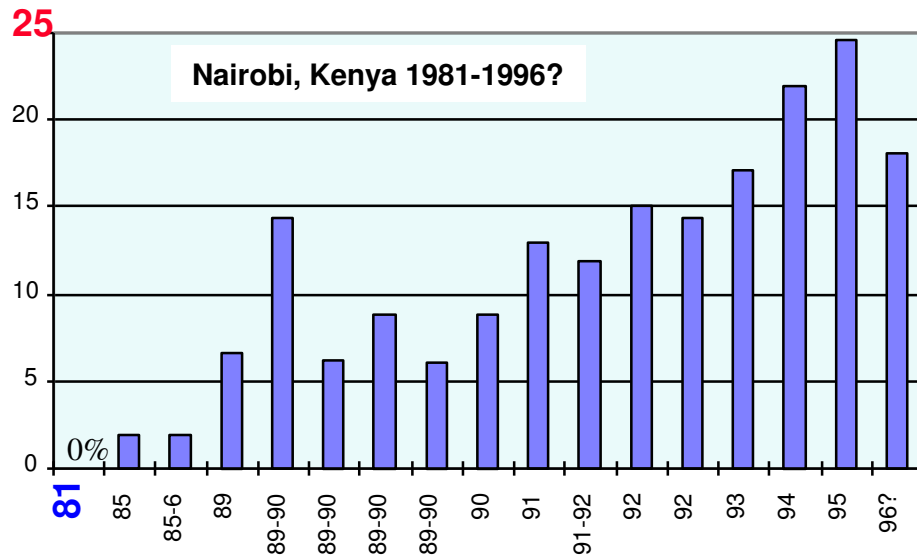
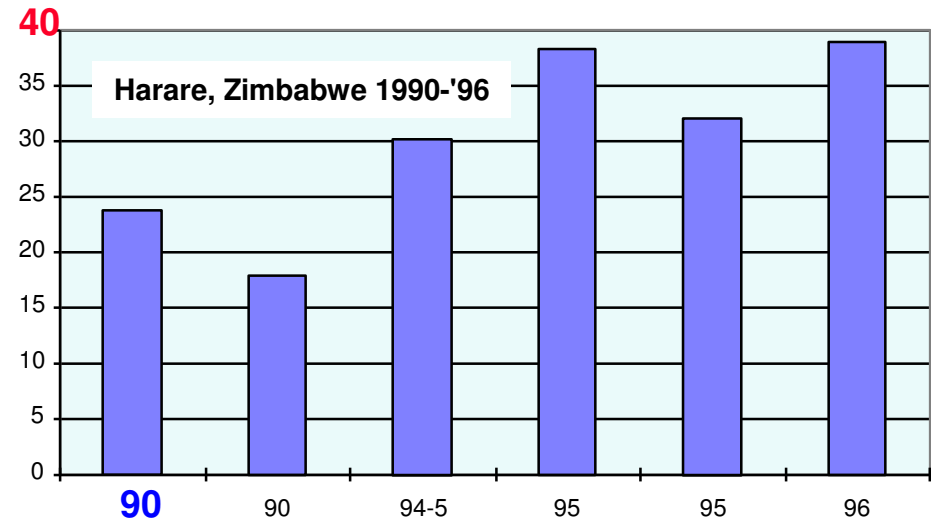
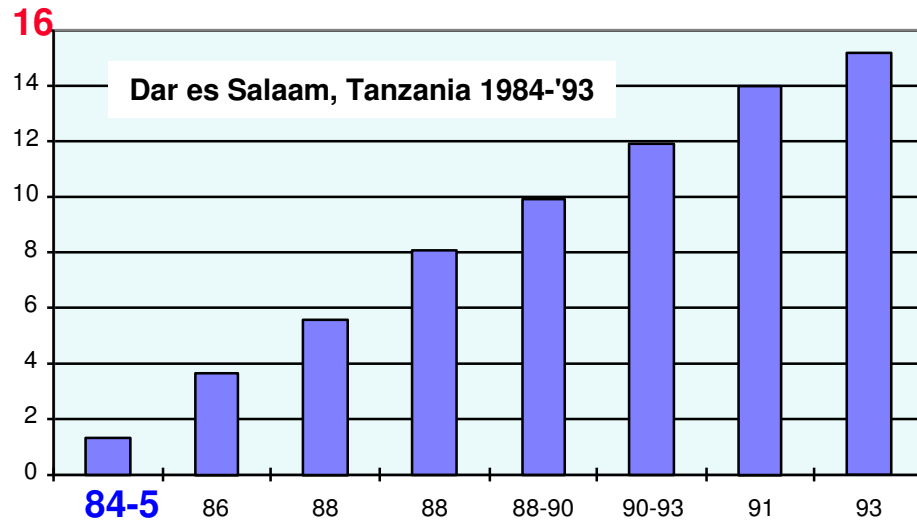
Disruptions of development mean: - high risk group MAY be large,
- interaction MAY be frequent.

A Possible Turning Point:

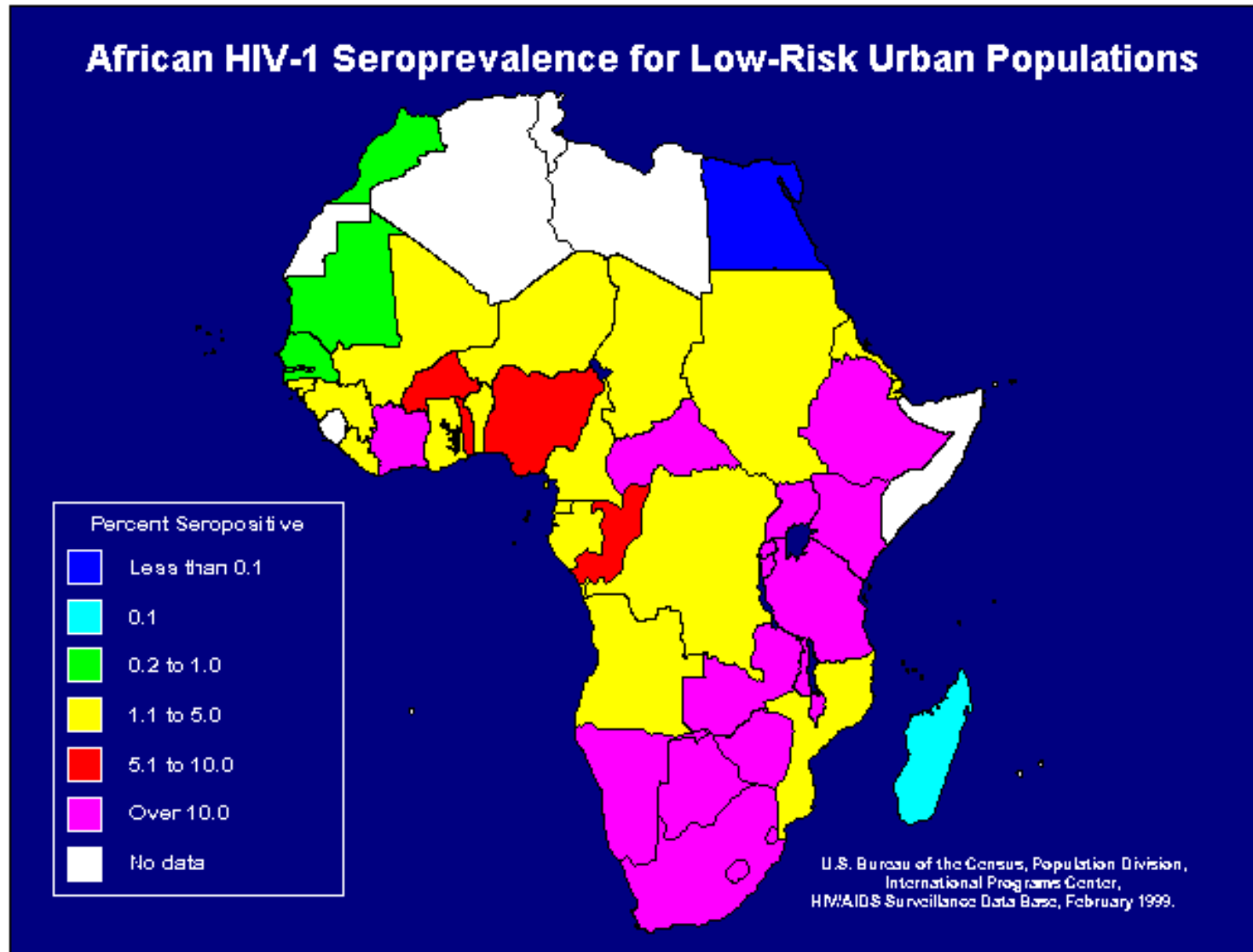
When interaction with general population ...



Pregnant Women in Africa: % HIV+



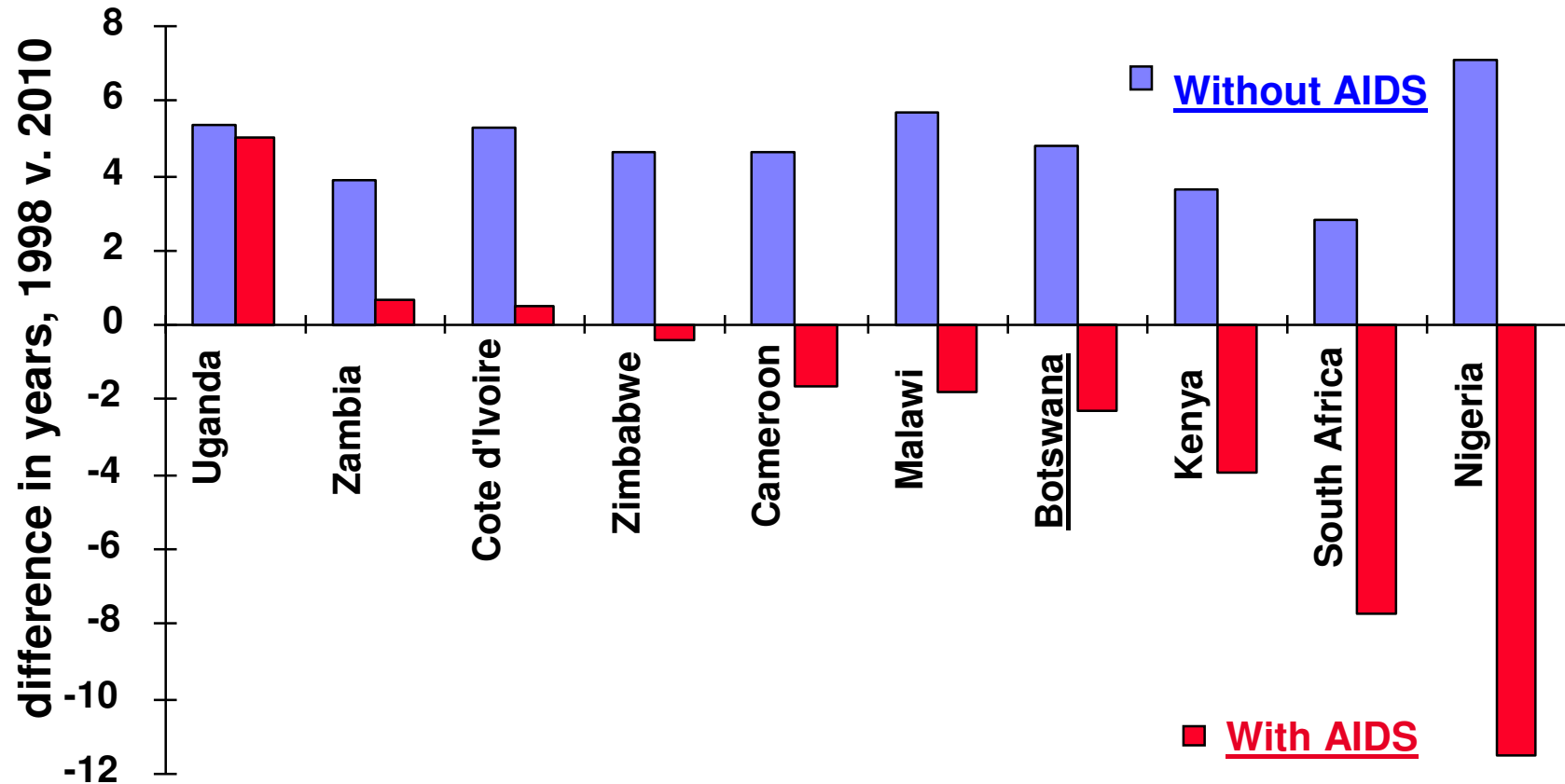
NB: Low risk = pregnant women, blood donors, or other persons with no known risk factor



Source: U.S. Bureau of the Census, HIV/AIDS Surveillance Data Base, Feb. 1999

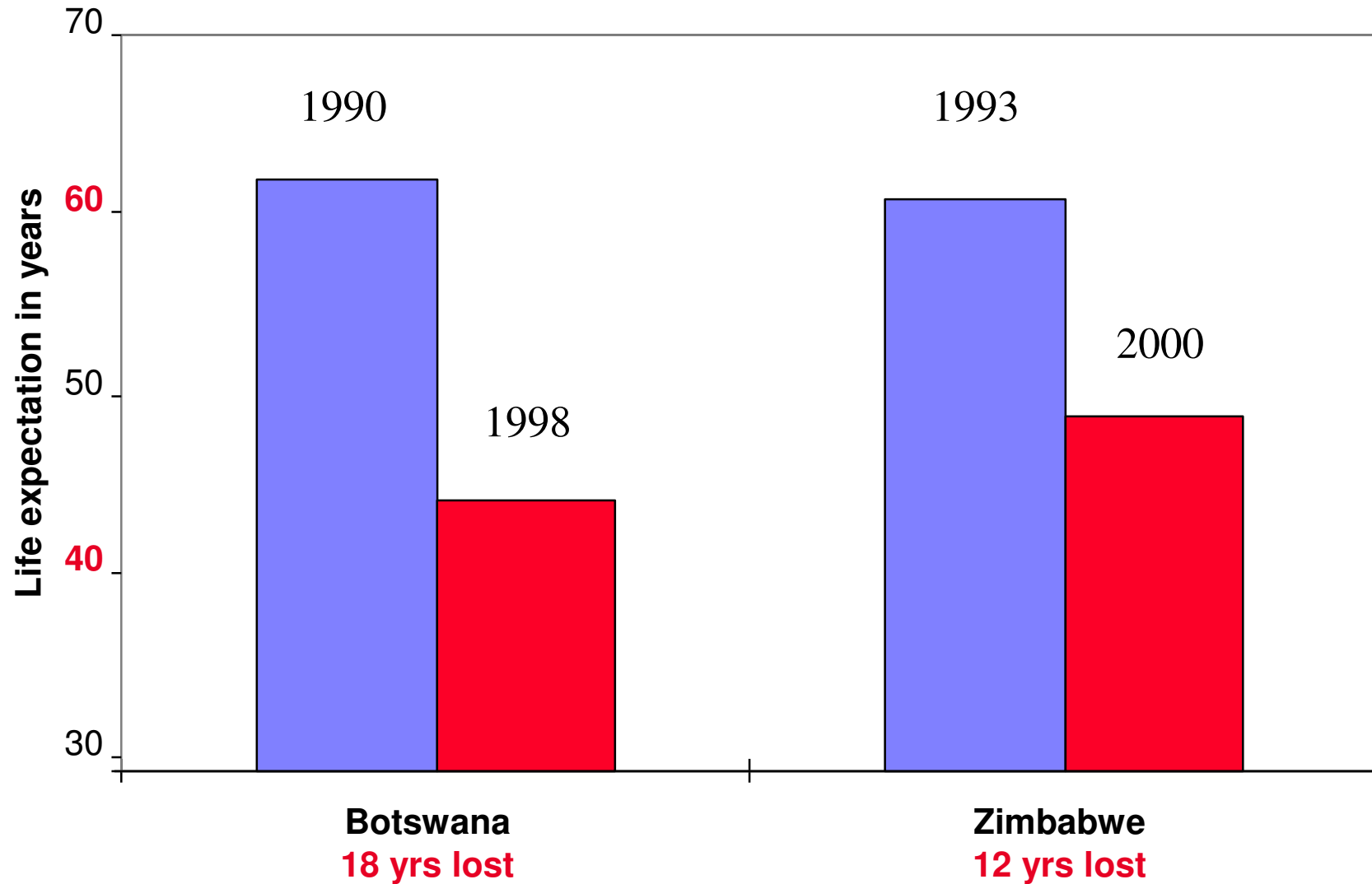
Projected Changes in Life Expectation

“Without AIDS, life expectation in Botswana would have RISEN by 4.8 yrs.”

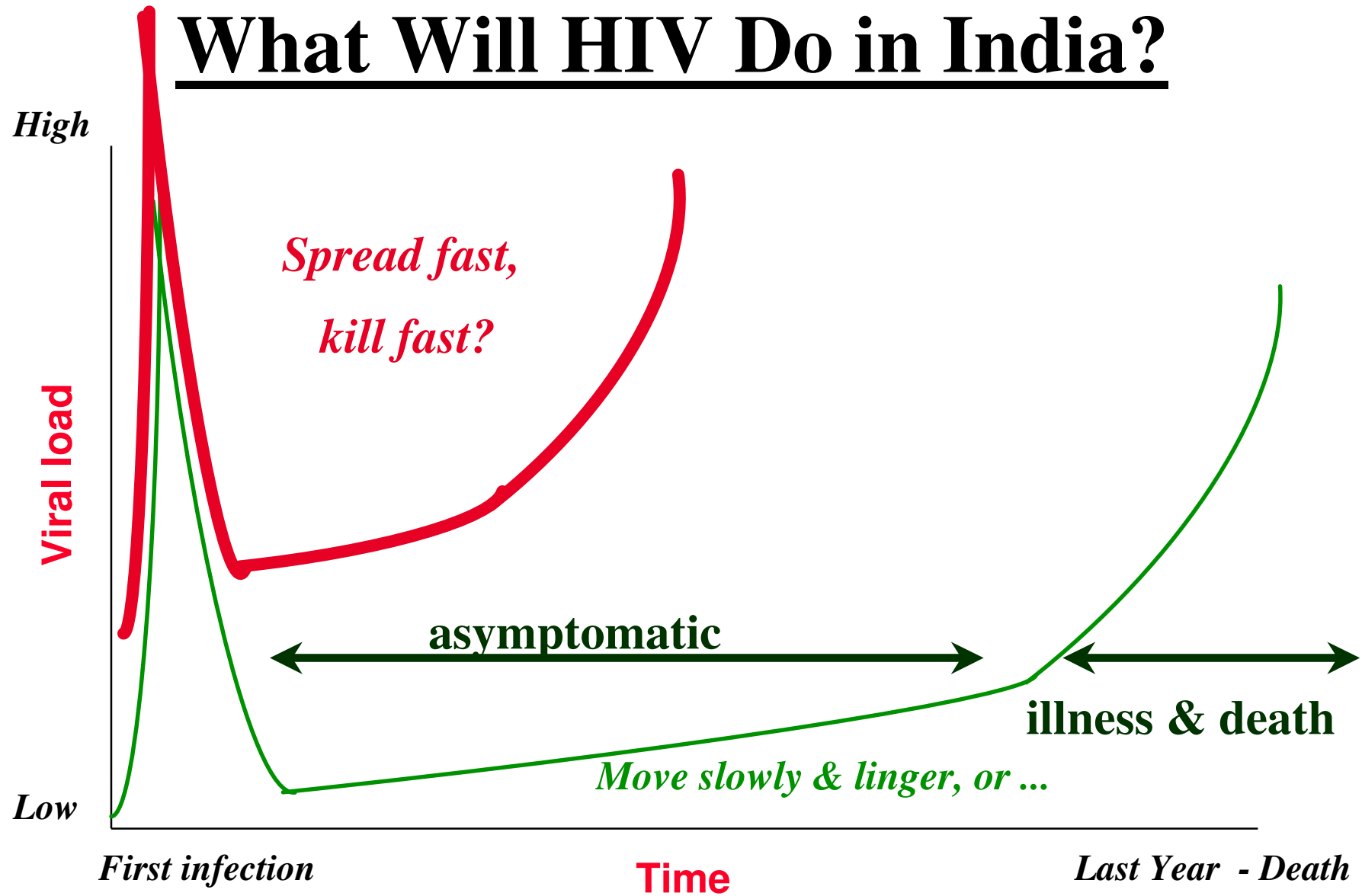


“With AIDS, life expectation in Botswana is expected to FALL by 2.3 yrs.”

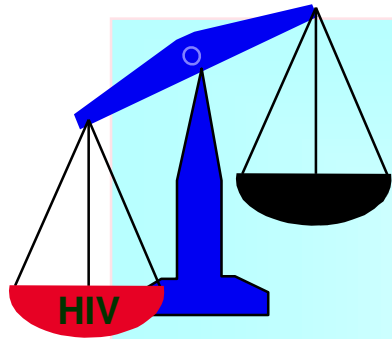
Actual Changes in Life Expectation, 1990s



What Will HIV Do in India?



Opening Questions re: Epidemic



Unique

What is unique in India?

Indian Sexual Networks

Will they be like Africa or Thailand?

Diversity & Hierarchy

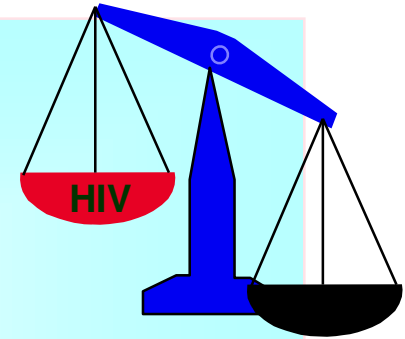
Will sexual mixing stay within social boundaries?

Unknown, but Dangerous

Why is the Indian epidemic unknown, but dangerous?

Speed & Intensity

How quickly might HIV spread in India?



What Is Unique in India?

- “Missing women”

- The concept of “pollution”

High diversity PLUS high hierarchy

*Sexual mixing
wide-spread,
but silent*

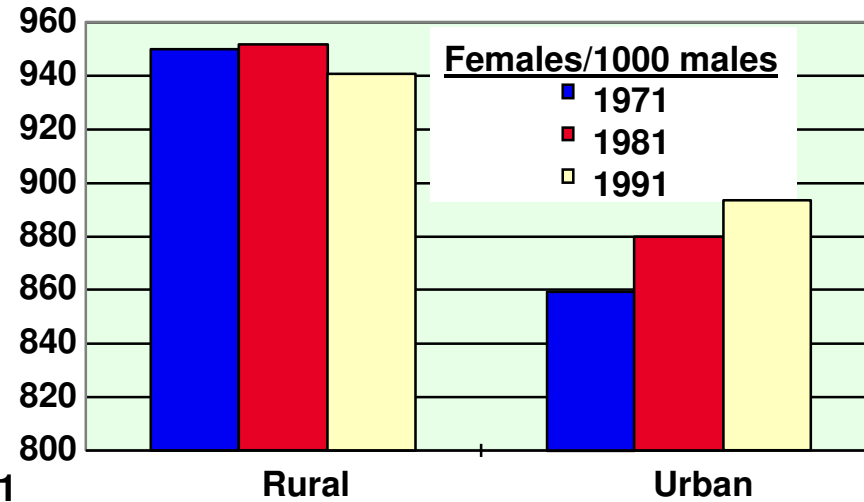
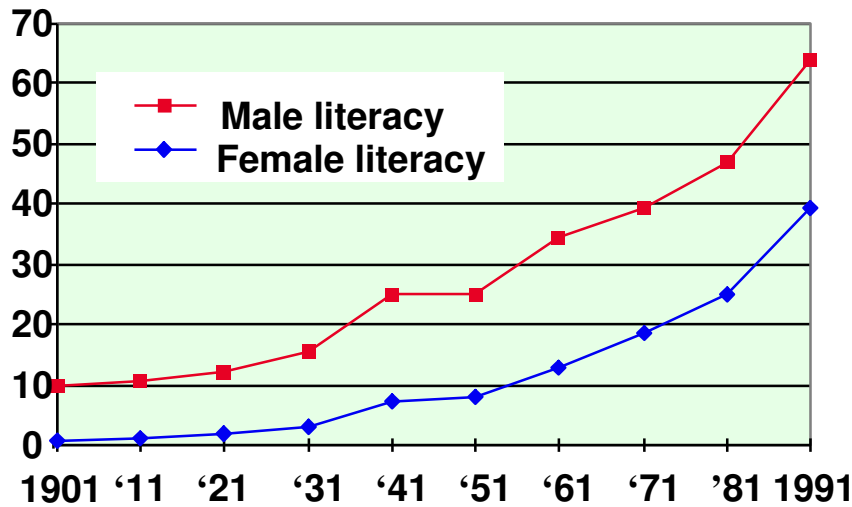
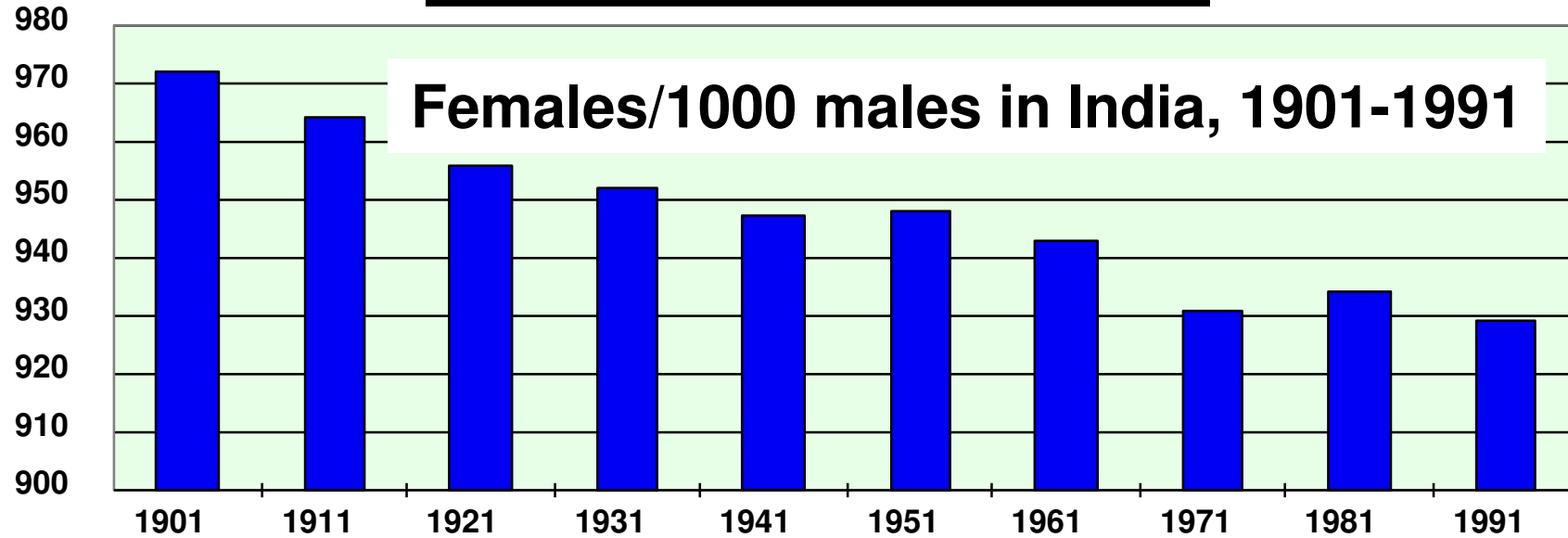
*“Pollution”
“Missing women”*

HIV

*“Pollution”
Diversity + Hierarchy*

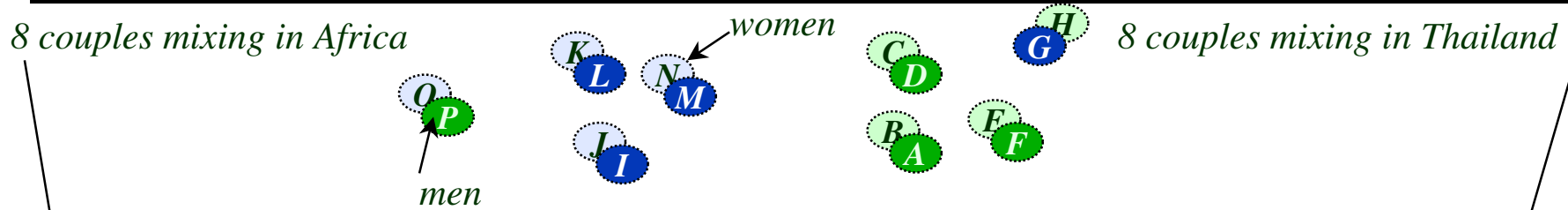
*Sexual mixing
stays within
social
boundaries*

“Missing Women”



Source: *Demographic Dynamism in India* by Smita Bhutani, 1995, Discovery Publishing House, New Delhi, pages 87,93,105

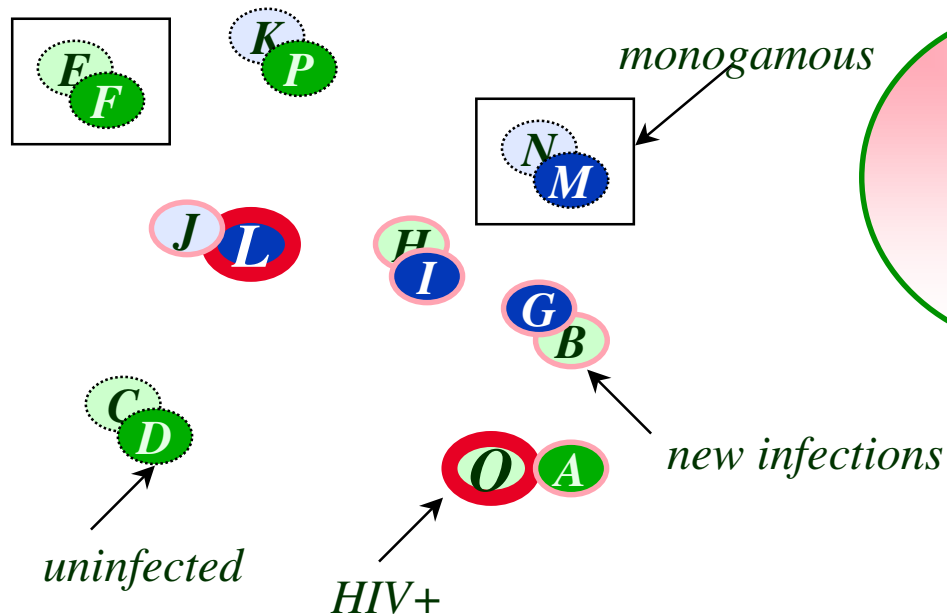
Sexual Networks: Like Africa or Thailand?



*In Africa networks, sexual partners change as circumstances change, more random mixing.
 In Thailand, most women are monogamous, most men are experienced;
 experience is gained through organised commercial brothels.*

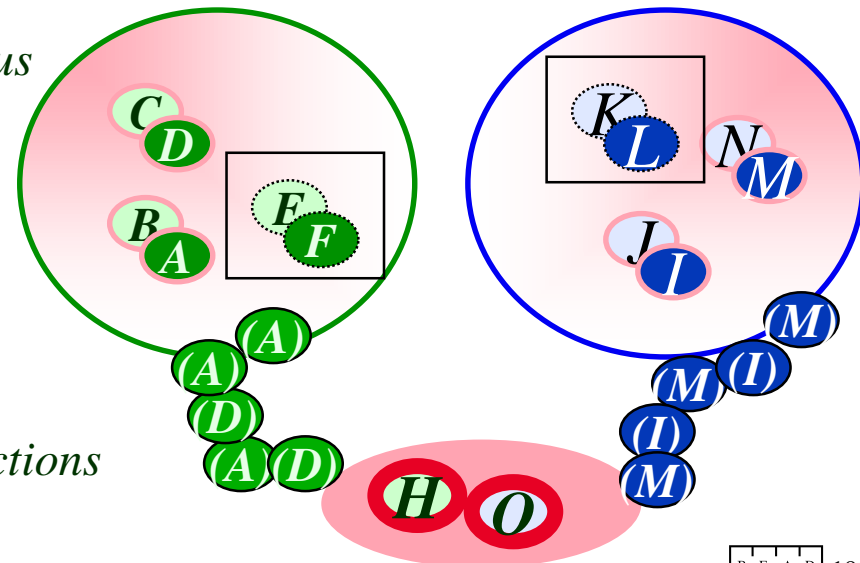
Africa: "Like this & like that"

Semi-random & casual

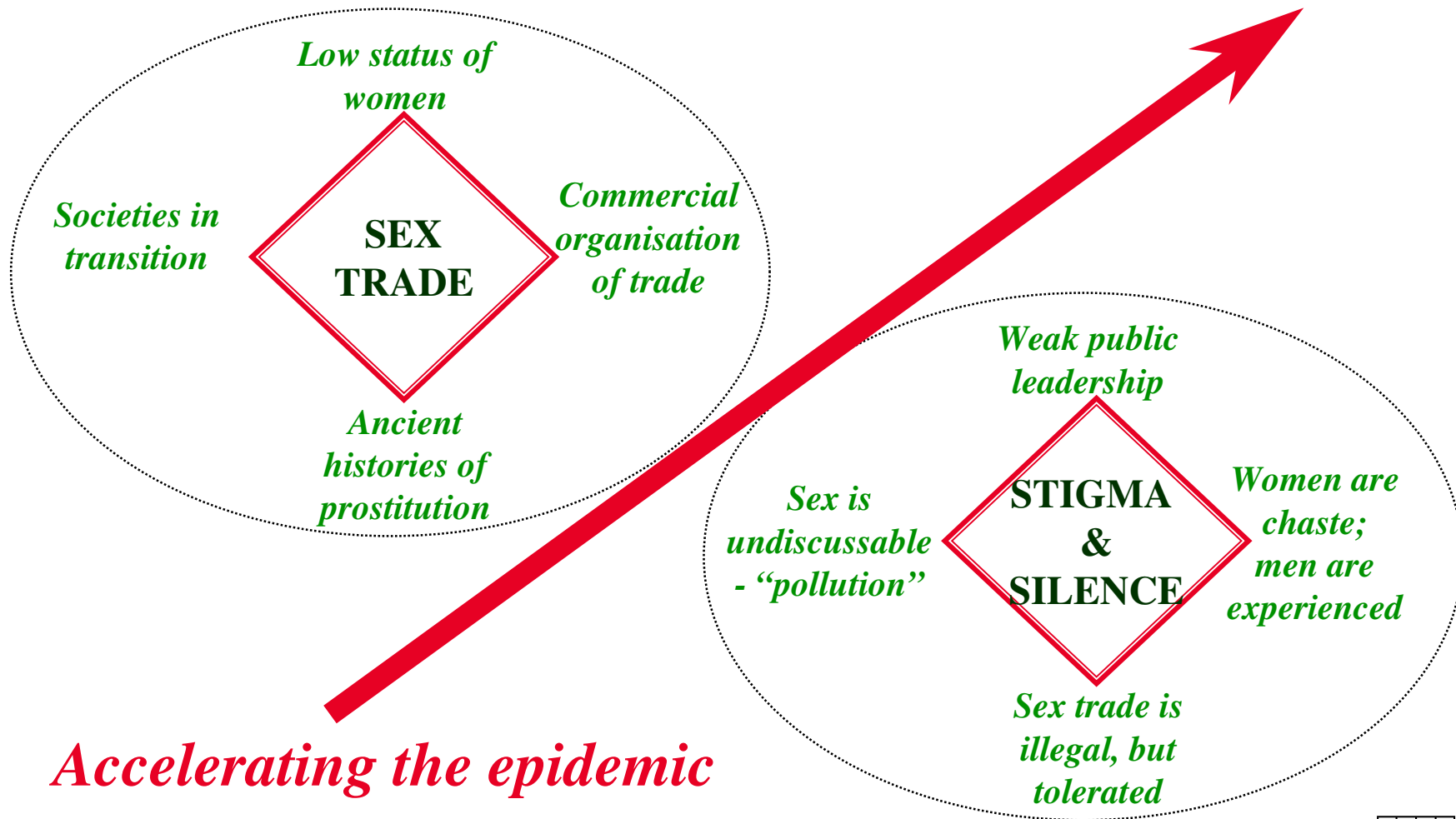


Thailand: "Like industrial production"

Organised & commercial

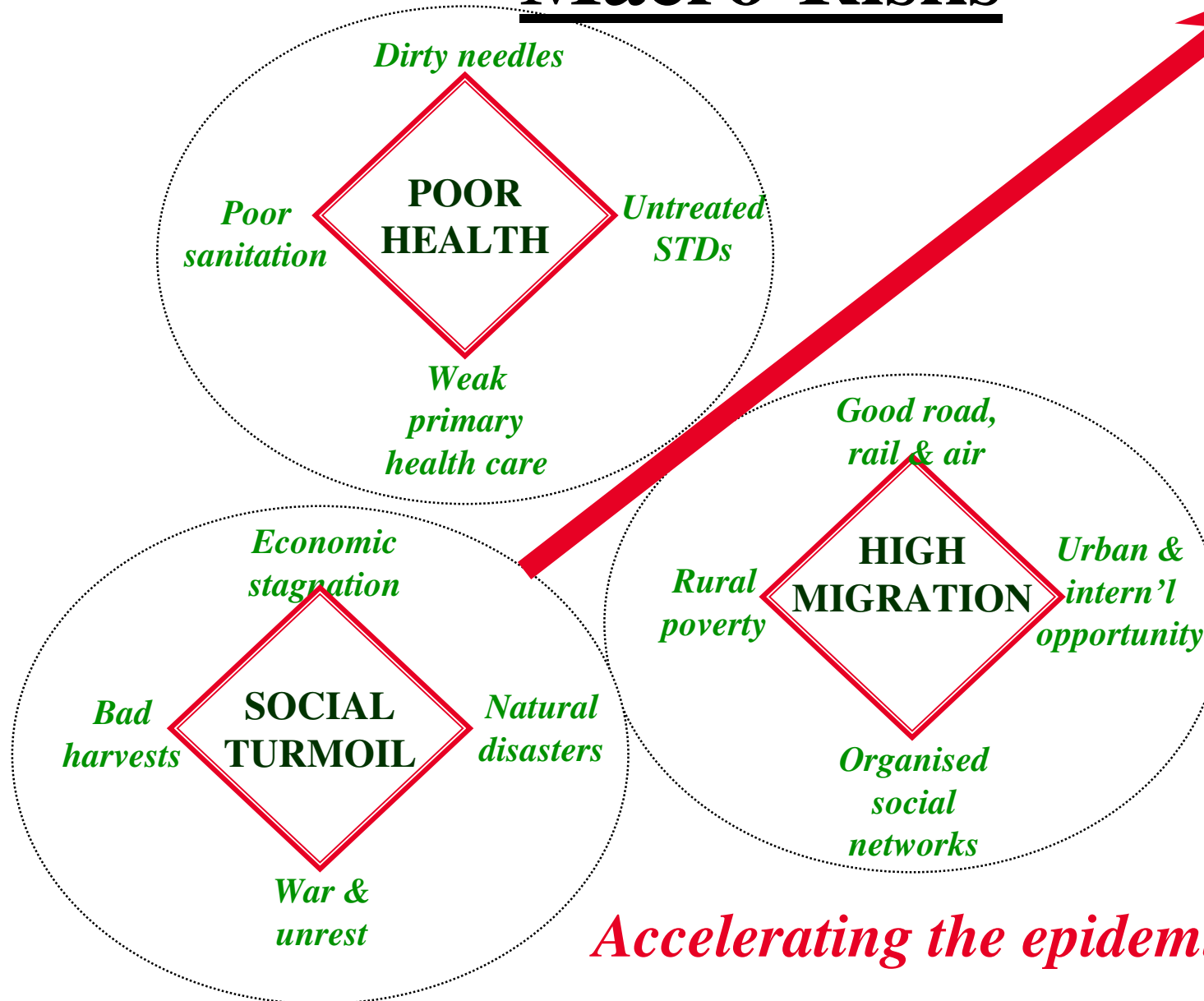


Sex Trade & Silence



Accelerating the epidemic

Macro-Risks



Accelerating the epidemic

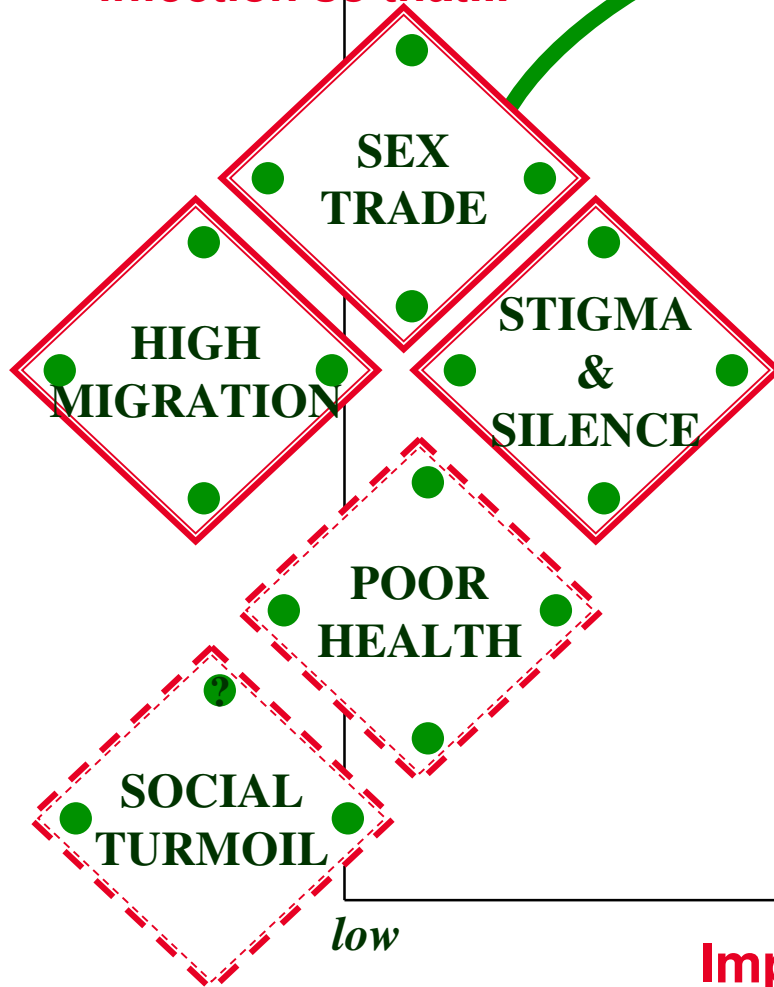
Notes on Dirty Needles

“... One study in the Jalgaon district of Maharashtra (Duggal and Amin 1989) found that in its sample, 72 per cent of diarrhoea patients, 67 per cent of malaria patients, 61 per cent of those with measles, and 76 per cent of patients with heart ailments received injections. In our study, more than 60 per cent of respondent households had members who had needed an injection or an intravenous drip in the last two years (and even this may be an underestimate), and in only about half of these cases did the respondent know with certainty that the medical staff had used a disposable needle. (Whether so-called disposable needles are ever completely disposed of or are repackaged and find their way back into hospitals or drug stores in another issue and one that has been a matter of some concern in the popular press in recent time.)”

Source: Alaka M. Basu et al “The Household Impact of Adult Morbidity and Mortality: Some Implications of the Potential Epidemic of AIDS in India”, in The Economics of HIV and AIDS: the case of South and South East Asia, edited by David E. Bloom, Peter Godwin. Delhi, Oxford University Press, 1997, p. 119.

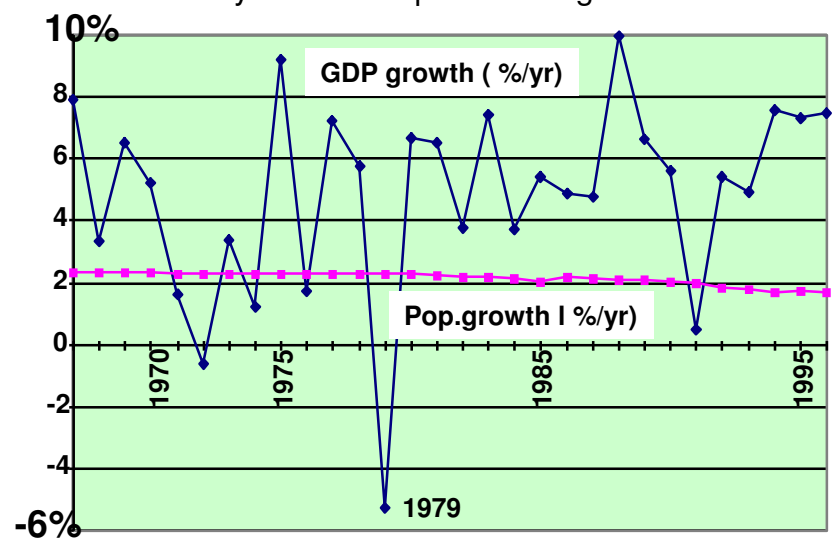
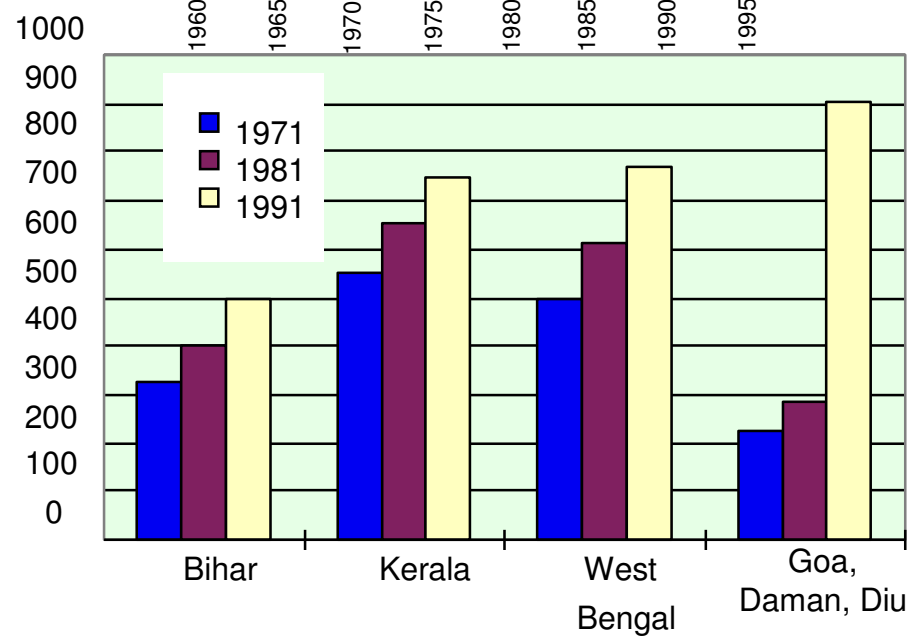
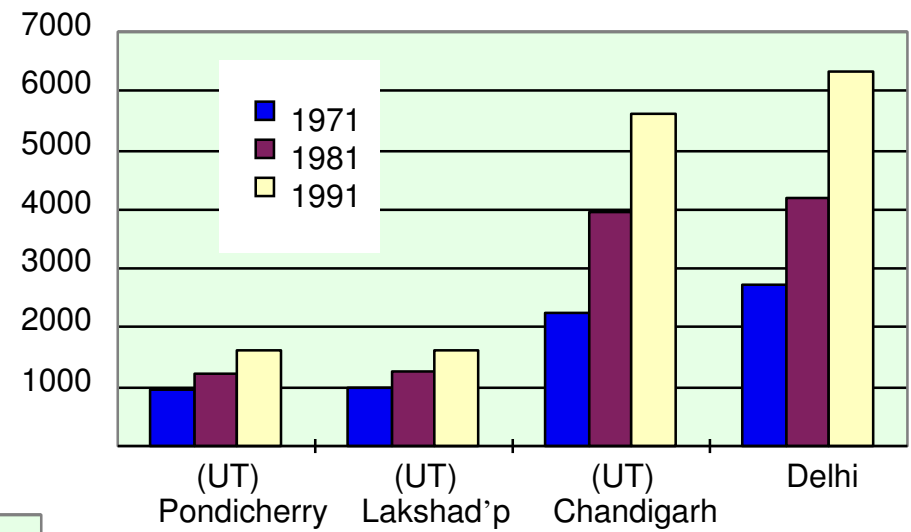
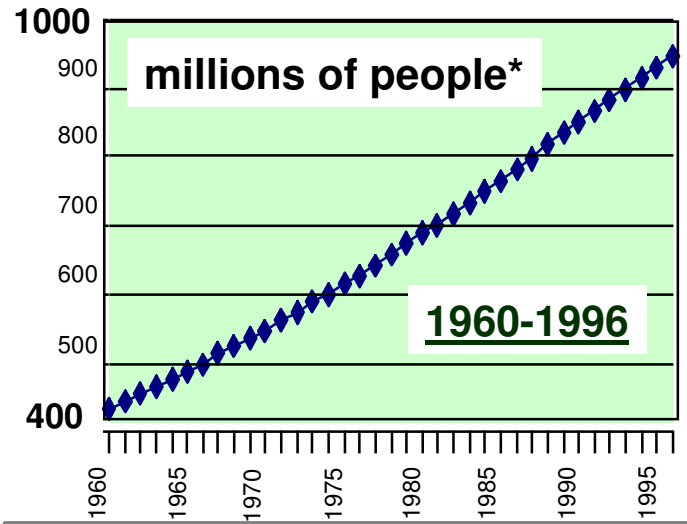
The Big Risks in India

Accelerating the spread of infection so that...



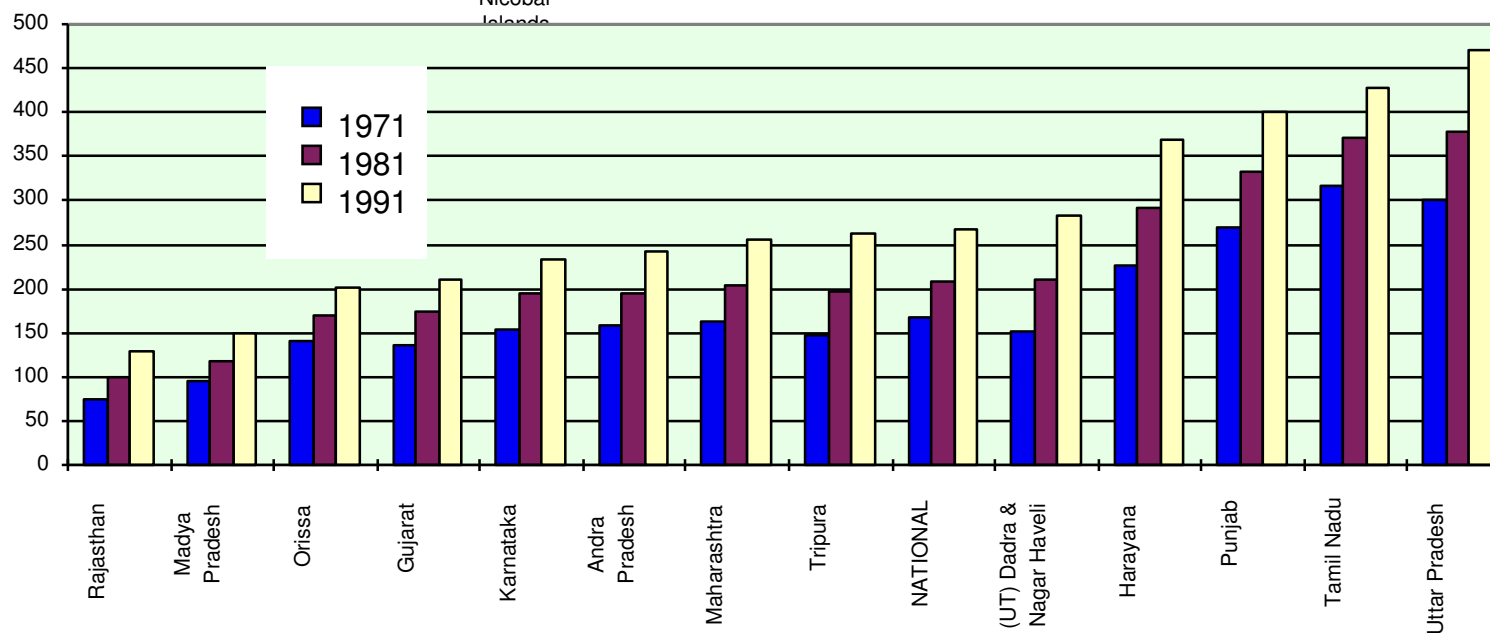
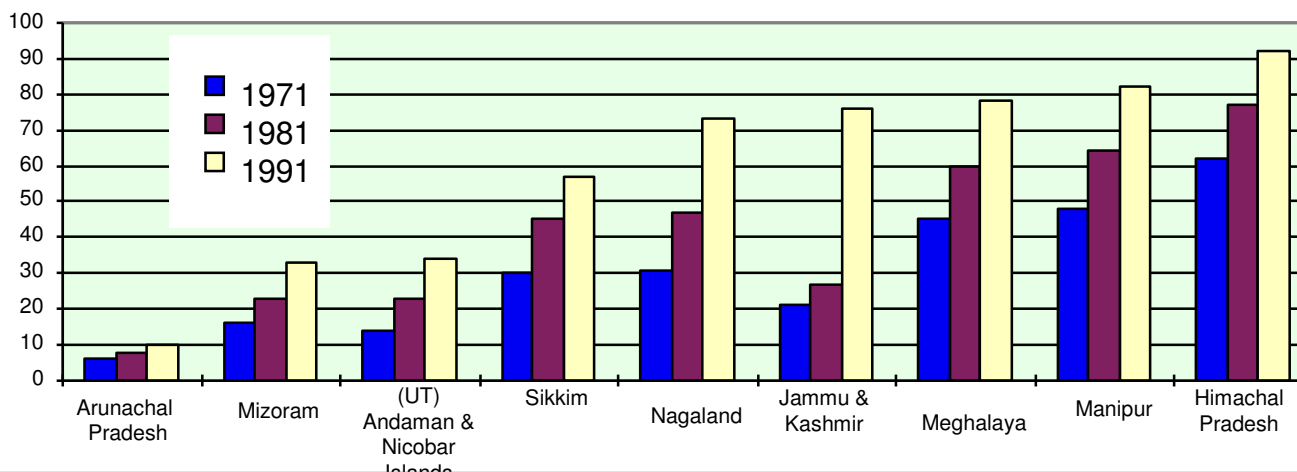
HIV
Spreads fast,
kills fast...

Population: Growth, Density & Economy



Source: *Demographic Dynamism in India* by Smita Bhutani, 1995, Discovery Publishing House, New Delhi, pages 22, 27, 184; *World Development Indicators 1998* (growth & population to 1996), World Bank

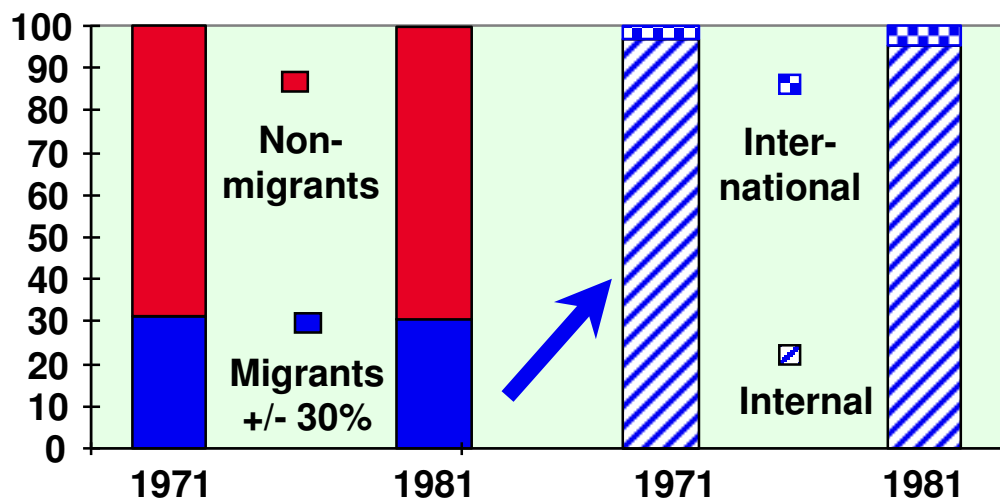
Density of Population/Km²



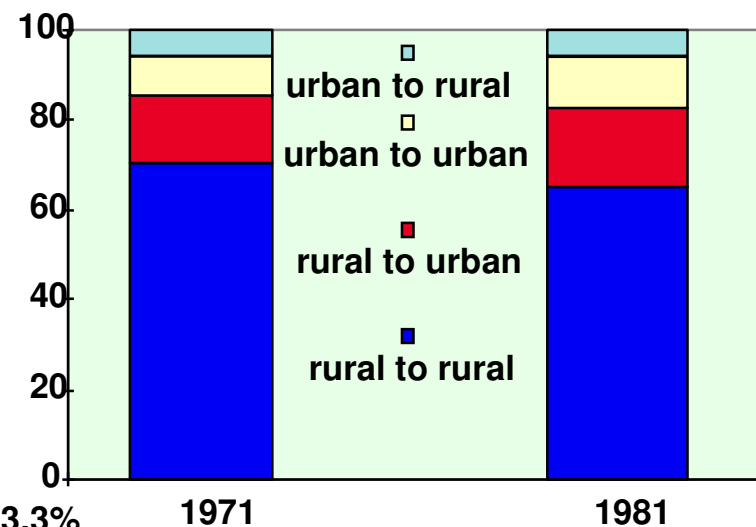
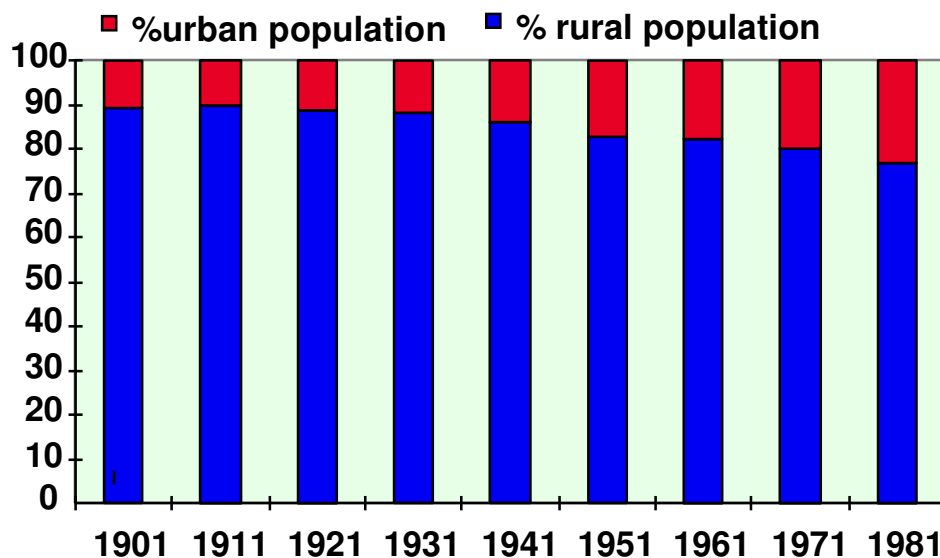


High Migration in India

*World Bank
1996
Urbanisation
= 27.1%*



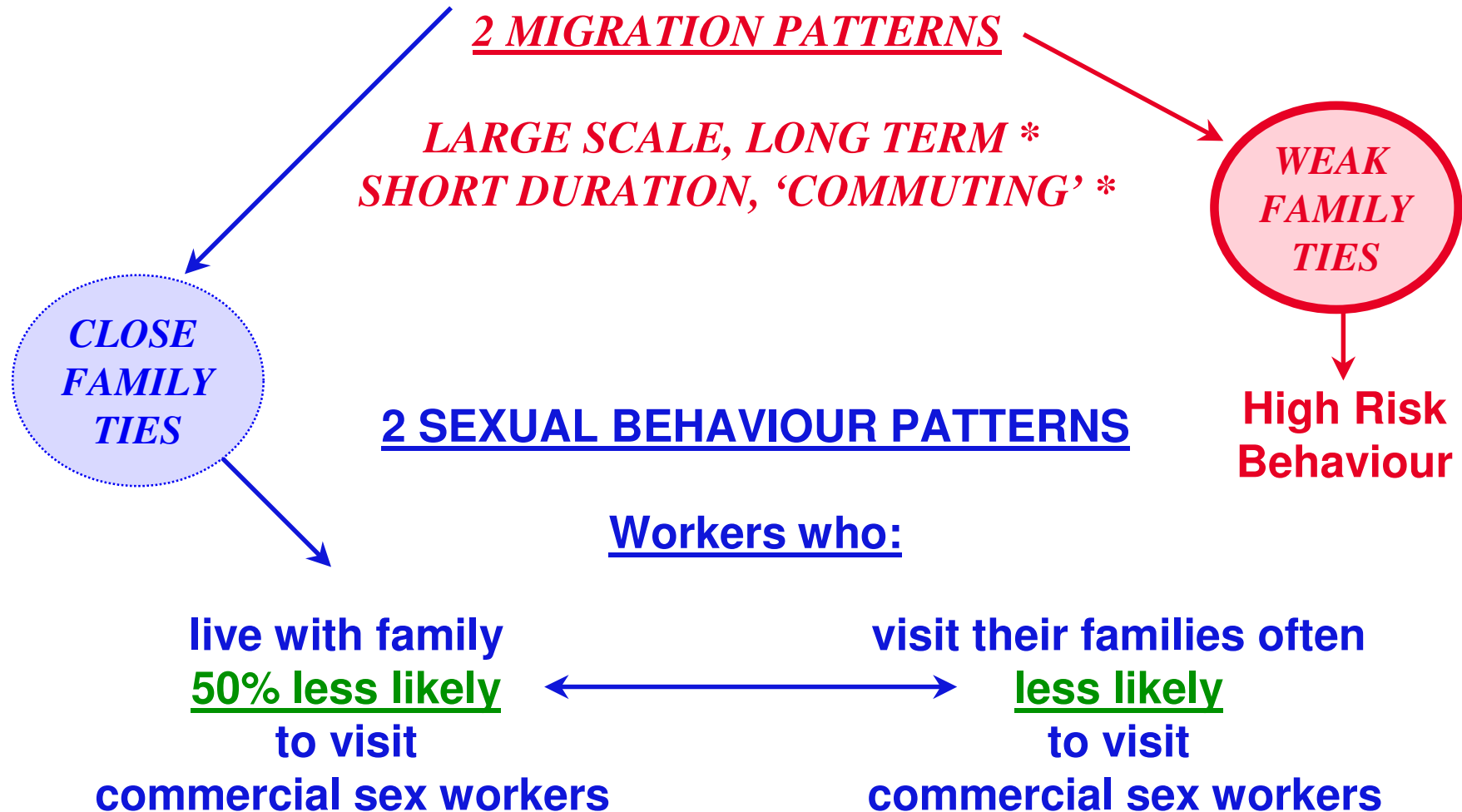
*1981 Population
= 685,184,692
30% of total
= 206 million people*



Source: *Demographic Dynamism in India* by Smita Bhutani, 1995, Discovery Publishing House, New Delhi, pages 13, 73



Migration & Sexual Behaviour - 2 Kinds



Sources: from articles in *The Looming Epidemic*, ed. by Peter Godwin, 1998, op. cit. * Tony Barnett, "The Epidemic in Rural Communities", p. 153; **Unpublished study by Centre for Operations Research and Training, UNDP Regional HIV Project, New Delhi, 1994/5, quoted in Subhash Hira, et al "HIV Infection in the Workforce ...", p. 140-42.



Migration & Sexual Behaviour - 2 Kinds

LARGE SCALE, LONG TERM *
*Inter-regional migrants
 (1981 Census)*
 10% were resident <1 year
 60% were resident > 10 years

SHORT DURATION, 'COMMUTING' *
56 villages in Bihar
 10% resident < 3 months
 47% resident 4-6 months
 16% resident > 10 months

**CLOSE
 FAMILY
 TIES**

**WEAK
 FAMILY
 TIES**

CORT STUDY**
of migrant workers in Mumbai & Delhi
20% of migrant workers live alone

Mumbai

- 46% of workers are migrants
- 56% of migrants from a distant state
- **Workers living with family**
50% less likely
to visit commercial sex workers

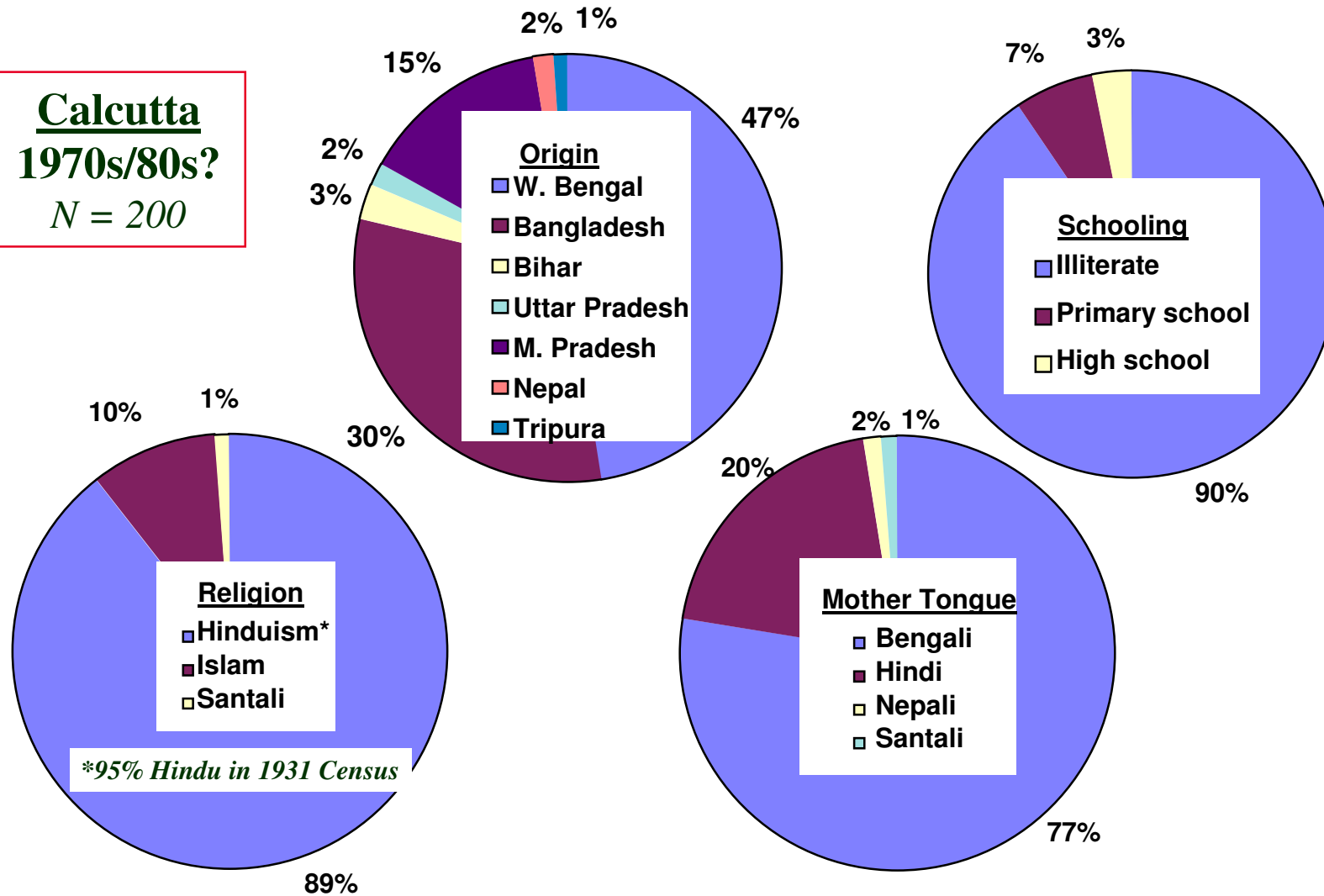
Delhi

- 65% of workers are migrants
- 26% of migrants from a distant state
- **Workers who visit their families often**
less likely
to visit commercial sex workers

Sources: from articles in *The Looming Epidemic*, ed. by Peter Godwin, 1998, op. cit. * Tony Barnett, "The Epidemic in Rural Communities", p. 153; **Unpublished study by Centre for Operations Research and Training, UNDP Regional HIV Project, New Delhi, 1994/5, quoted in Subhash Hira, et al "HIV Infection in the Workforce ...", p. 140-42.

Social Characteristics of Prostitutes

Calcutta
1970s/80s?
N = 200





The Sex Trade: Highly Organised

++ The landlord ... the procurers or traffickers ... the police ++

The Brothel Keeper

“the brothel keeper stands in the position of an employer...”

*1988 study
estimated the
sex industry was a
Rs 500 crore business
= Rs5 billion**

Mashi

“she runs the business”

*Self-employed
prostitute*

“very few in number”

Adia

“Adia means half”

Chukri

“no better than a slave.”



The Sex Trade: Highly Organised

++ The landlord ... the procurers or traffickers ... the police ++

*1988 study
estimated the
sex industry was a
Rs 500 crore business
= Rs5 billion**

The brothel keeper

“Every brothel is run on a commercial basis. In fact, the brothel keeper stands in the position of an employer... In our country sex selling for the interest of a third party is illegal so the prostitutes have no trade union rights.”

Mashi

“The male brothel keepers appoint a Mashi -- the superintendent of the brothel, for the smooth functioning of the brothel house. ... the ‘Appointed Mashi’ has to pay the lion’s share to the male brothel keeper in whose house and on whose behalf she runs the business.”

Self-employed prostitute

“... the ‘self-employed’ ... are very few in number. An Adia prostitute can become self-employed prostitute, if she can constantly raise her voice and claim ‘self-employed’ status and ultimately satisfy the Mashi. This is the general rule.”

Adia

“The term Adia means half. But, in the brothel world it means a prostitute who gets half of her income. the rest half goes to the credit of the Mashi concerned.”

Chukri

“The Chukri prostitute has to satisfy all the customers ... In fact, the conditions of a Chukri prostitute is no better than a slave.”

Tolerated, but Illegal



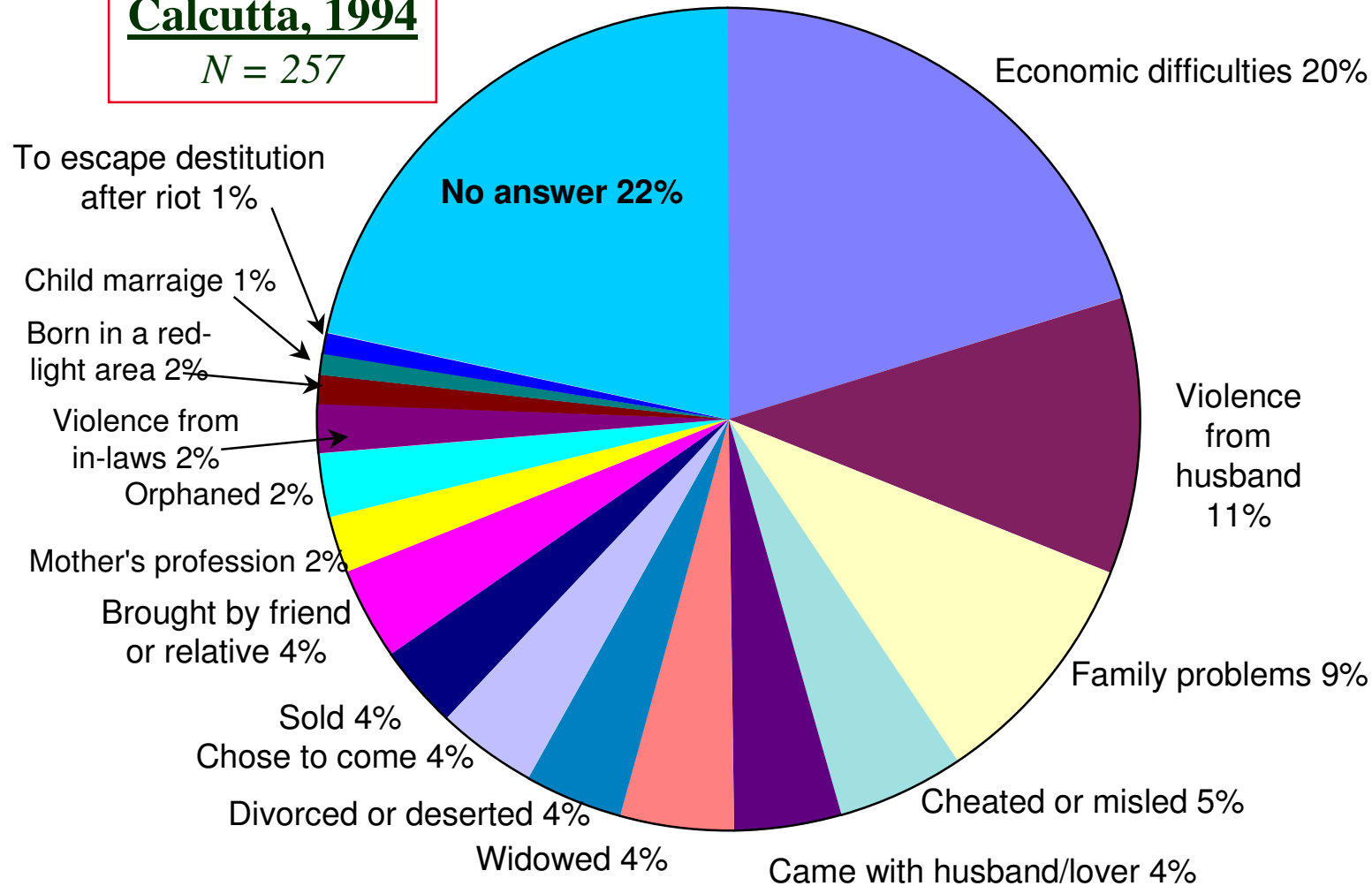
- 1929 U.P. Nayak Girls Protection Act*
- 1930 Madras Suppression of Immoral Traffic Act*
- 1933 Bengal Suppression of Immoral Traffic Act*
U.P. Suppression of Immoral Traffic Act
- 1934 Bombay Devadasi Protection Act*
- 1935 Punjab Suppression of Immoral Traffic Act*
- 1947 Madras Davadasi Act*
- 1936 Mysore Suppression of Immoral Traffic Act*
- 1948 Bihar Suppression of Immoral Traffic Act*
- 1950 U.P. Naik Girls Protection Act*
- 1952 Saurashtra Preventon of Prostitution Act*
Hyderabad Suppression of Immoral Traffic Act
- 1953 M.P. Suppression of Immoral Traffic Act*
Ajmer Prevention of Prostitution Act
- 1956 All India Suppression of Immoral Traffic in Women and Girls Act*
- 1978 All India Suppression of Immoral Traffic in Women and Girls Amendment Act*

2004 B.K.
Patiala Suppression of Immoral
Traffic Act

Reasons for Becoming a Sex Worker

Calcutta, 1994

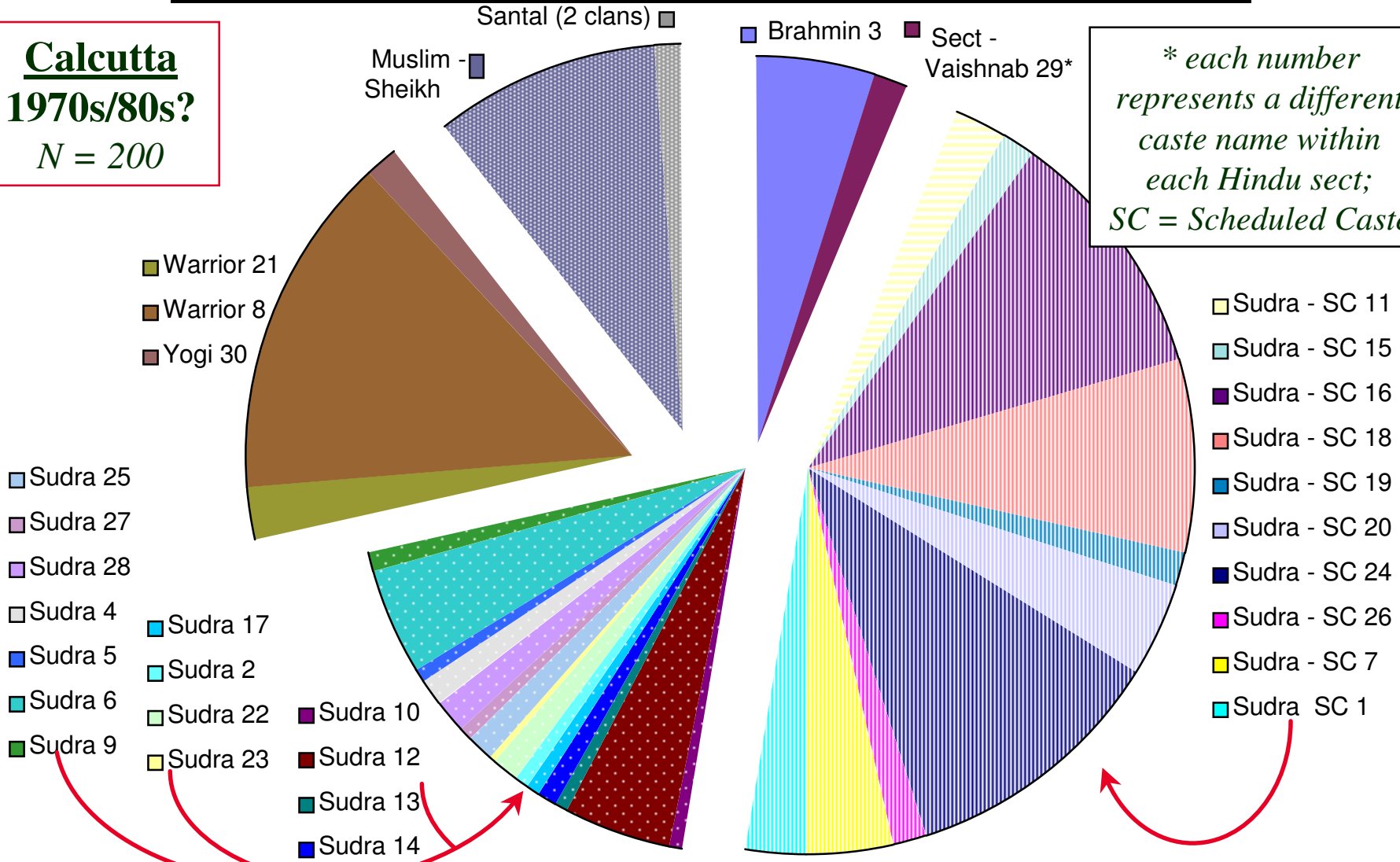
N = 257



Caste among Calcutta Prostitutes

Calcutta
1970s/80s?
N = 200

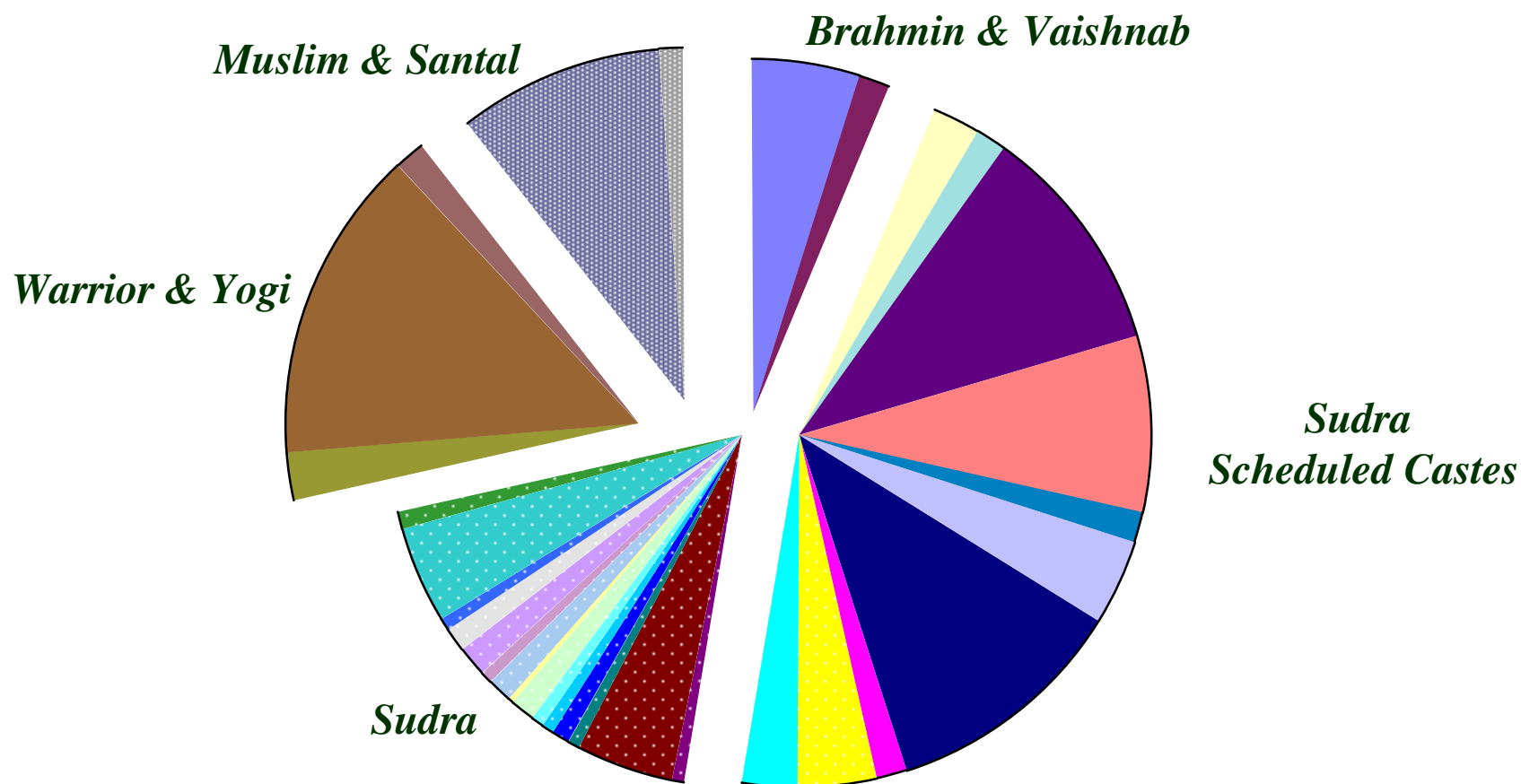
* each number represents a different caste name within each Hindu sect; SC = Scheduled Caste



Source: B. Joardar, *Prostitution in Historical and Modern Perspectives*, Inter-India Publications, New Delhi, 1984, p. 93.

Caste among Calcutta Prostitutes

*“Here, no one bothers or ought to bother about the caste and such like things.
But caste in Indian society dies really hard.”*





Inter-caste Mixing in Brothels?

The Question Remains Unanswered ...

1970s/80s?

“In West Bengal the caste rigidity in interdining has declined in the conventional world. The same is the case inside the brothel.

But like conventional societies of West Bengal caste hierarchical sentiment is still there.

“In the 19th century and the beginning of this century, the prostitute used to maintain caste hierarchy and never used to take rice from the lower caste prostitutes. ... Here, no one bothers or ought to bother about the caste and such like things.

But caste in Indian society dies really hard. Really, it is surprising indeed that in brothels a prostitute who is a Brahmin by her caste is held in great esteem than that of a non-Brahmin, specially lower caste prostitutes.”

Stigma and Silence

The Risks of “Fieldwork”

1970s/80s?

*“A few days after this I met him again and I enquired about his good news. I can till now remember that at this he was **bubbling with anger** and replied “Please don’t talk. You are a good boy -- I thought. I could not dream of ‘that’ that you are” He stopped.*

*“...**Suddenly it came in my mind that he might have seen me coming out of any brothel area.** ... in fact, a few months back after doing field work in a brothel ... when I was crossing the boundary wall of the brothel area with the help of a country made ladder (‘mai’), he saw me from the suburban train.”*

Biswanath Joardar on being snubbed by the elder brother of a friend while doing his fieldwork for Prostitution in Historical and Modern Perspectives, published 1984, New Delhi, quoted on p.3

Silence and Stigma in the Workplace

Interview: Peter Godwin & “S”, who is HIV+

1990s

*S: “Well, the private sector speaks quite ‘supportively’ in public, but responds in quite the opposite way when it comes to their own workforce. ... **When the word gets around, employers and employees alike are panic-stricken.** ‘His presence will affect our business’ is the common reaction by employers. It is worse with the employees. People don’t want to associate with him (though there are exceptions). Most people will say that they are uncomfortable working with an HIV positive employee.”*

Initial Answers re: Epidemic



Indian Sexual Networks
More like Thailand

Diversity & Hierarchy

We don't know if sexual mixing stays within social boundaries.

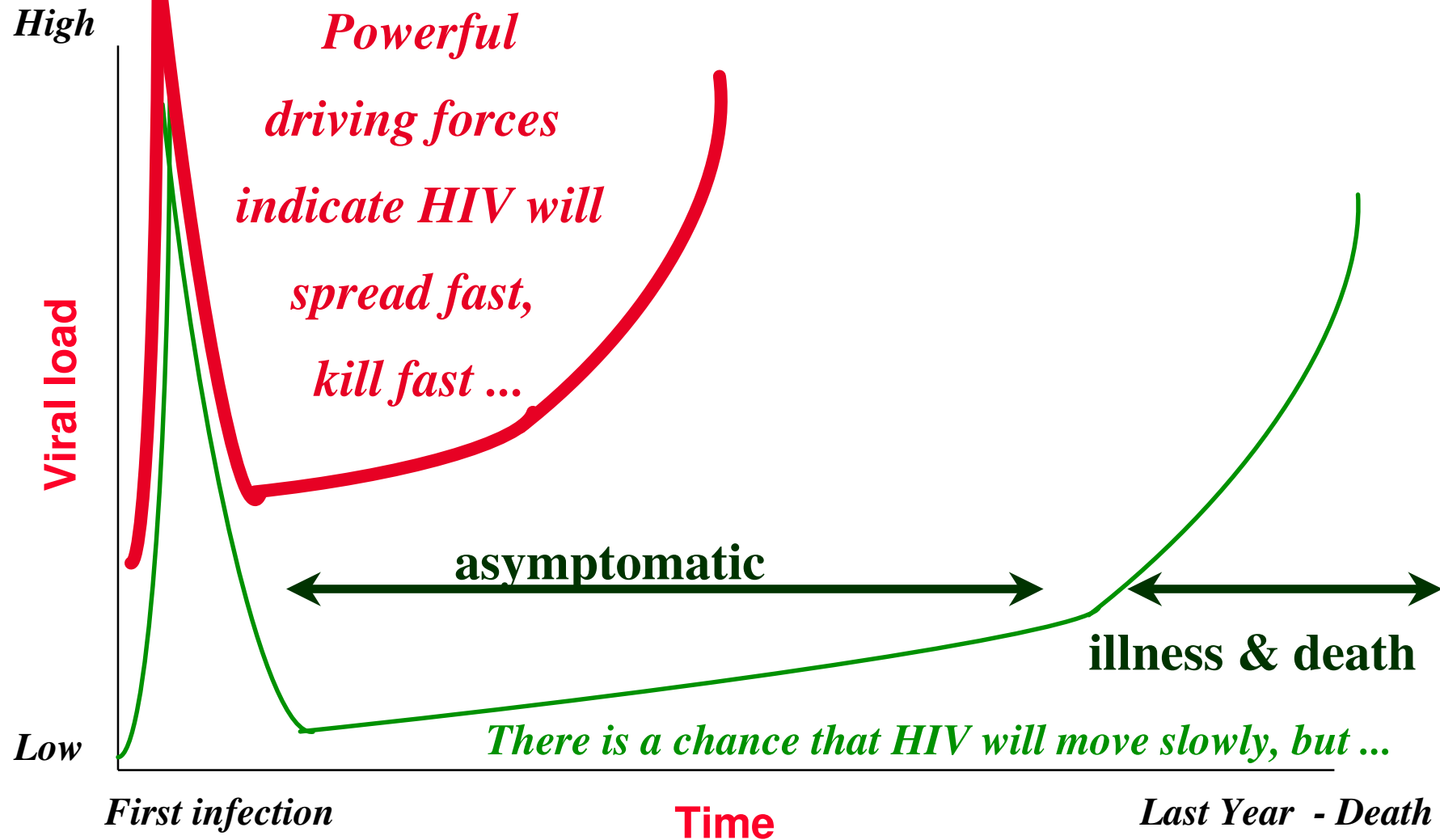
Unknown, but Dangerous

Silence makes the Indian epidemic unknown, but dangerous.

Speed & Intensity

How quickly might HIV spread in India?

Social Forces =>Fast Epidemic



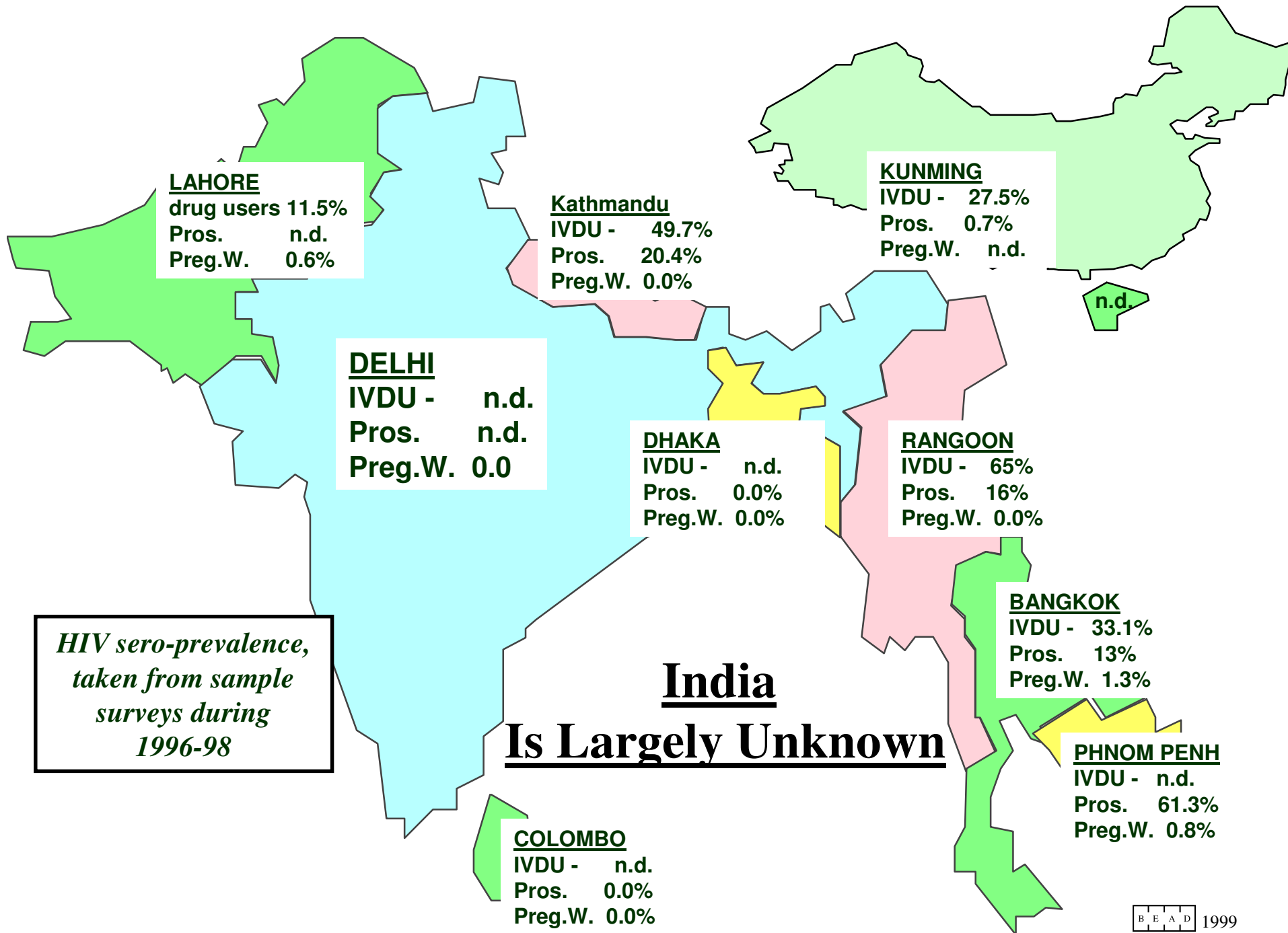
IV. What Is the evidence for HIV in India?

**Comments & questions on
U.S. Bureau of the Census data
or a subscription to the CD/Rom**

to

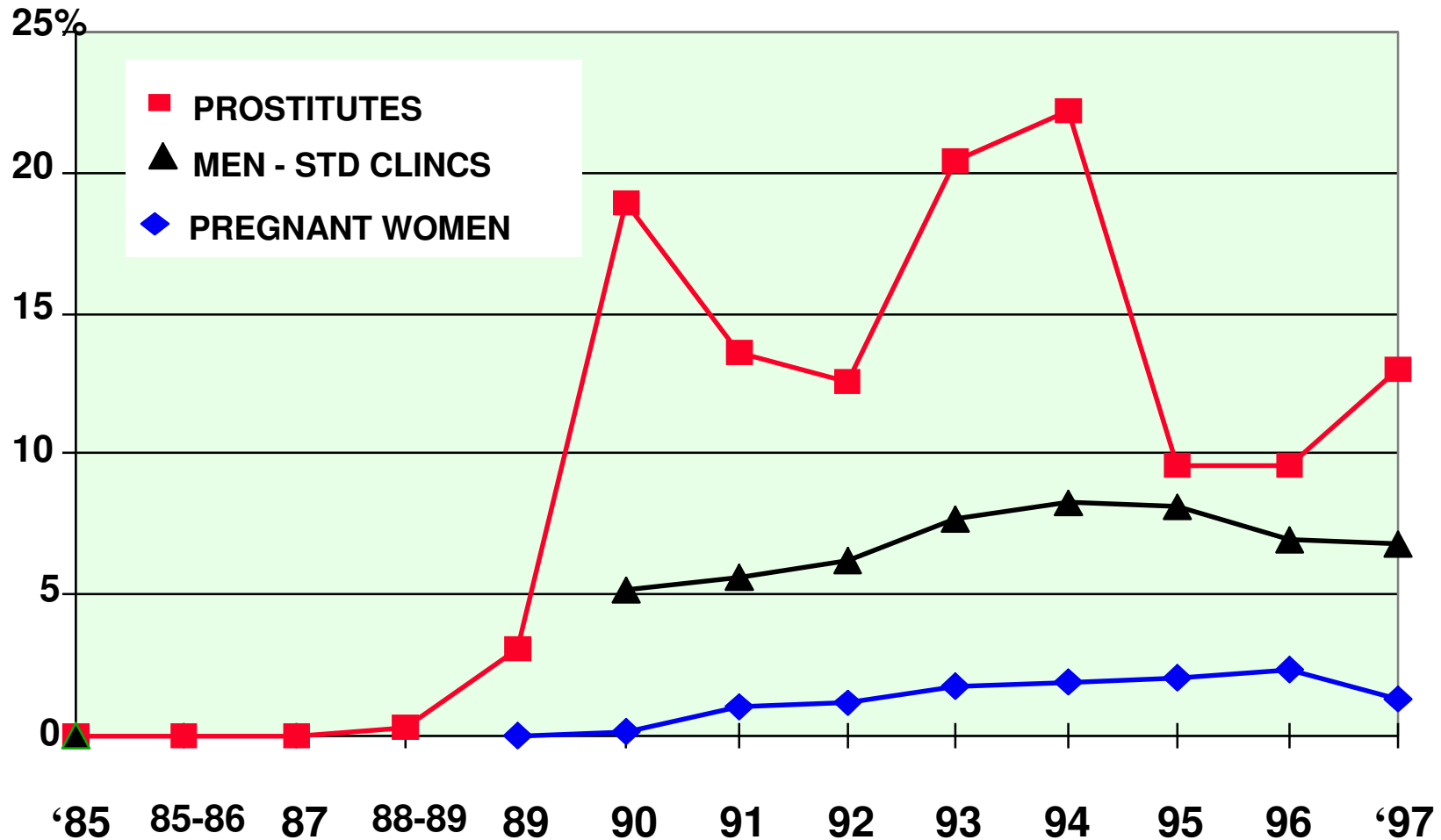
Karen A. Staneki (kstaneck@census.gov)

**Karen A. Staneki, Chief
Health Studies Branch
International Programs Center
Population Division
U.S. Census Bureau
Washington, D.C. 20233-8860
tel: +1 301-457-1406
fax: +1 301-457-3034**

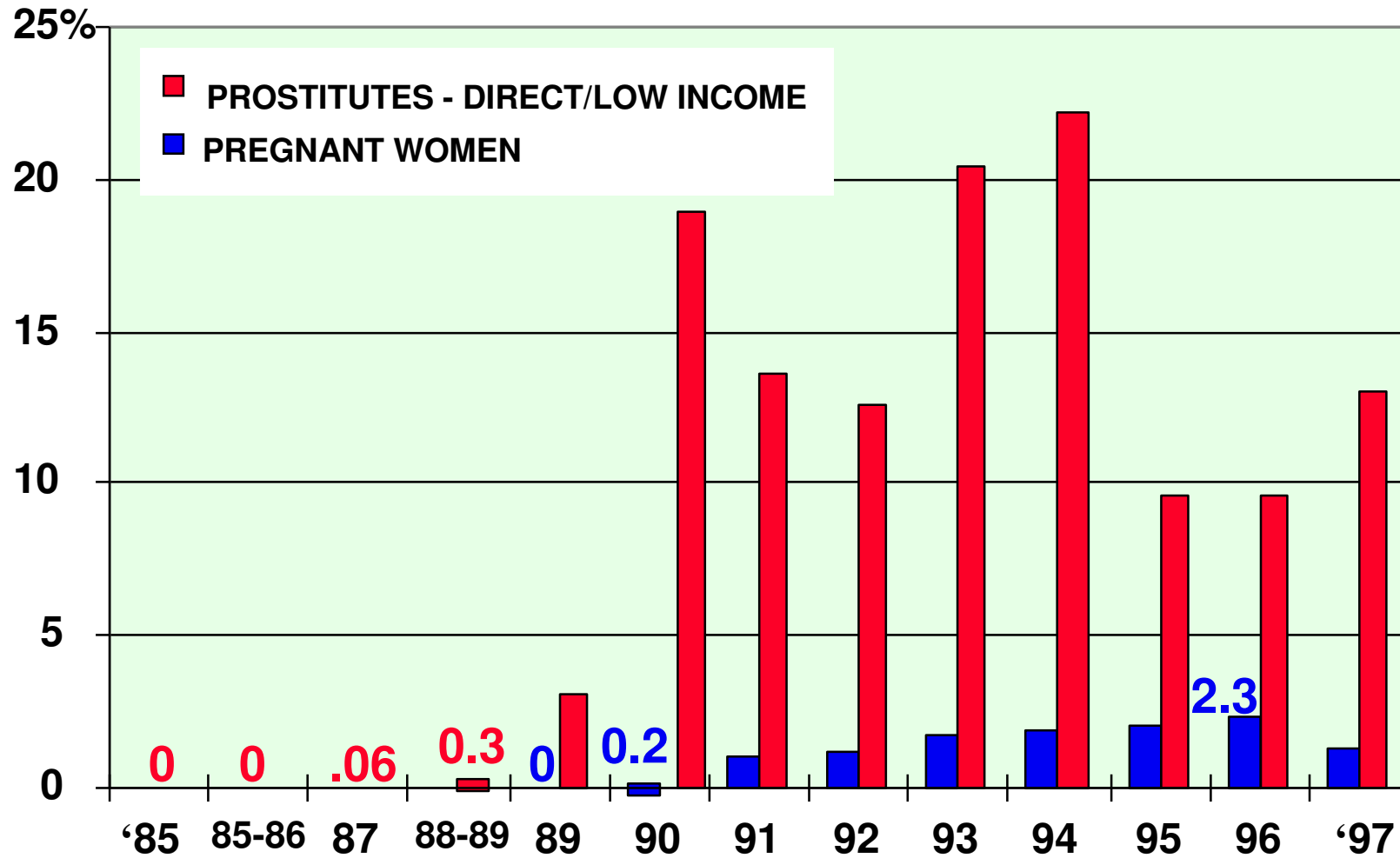


Source: U.S. Bureau of the Census, HIV/AIDS Surveillance Data Base, Feb. 1999

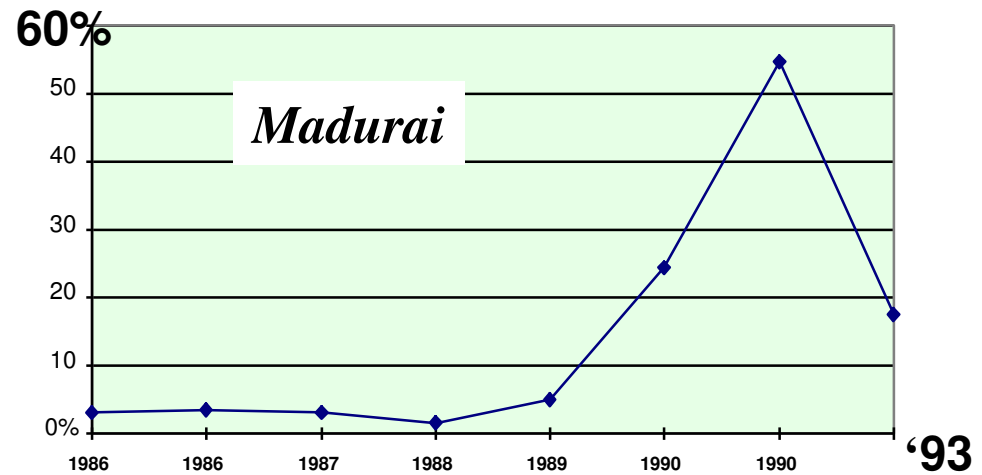
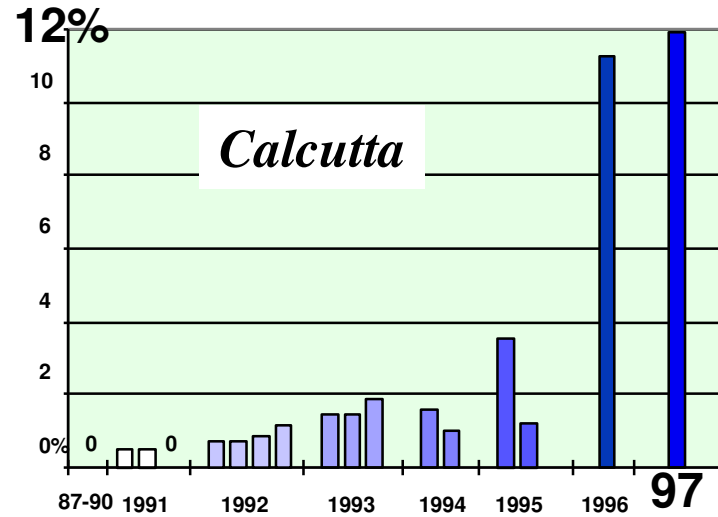
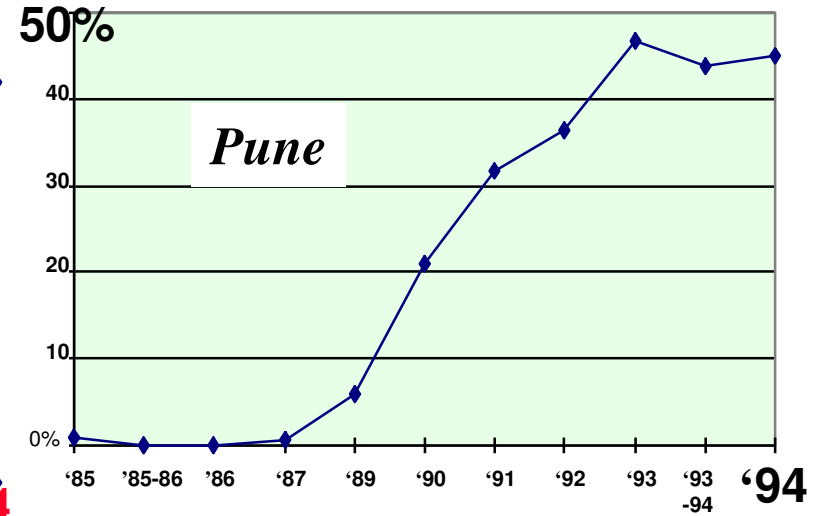
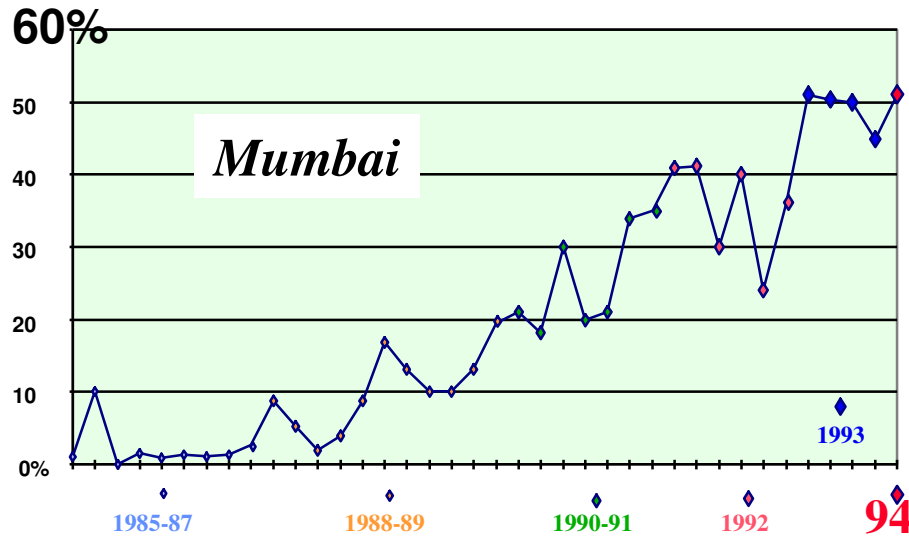
Shifts in the HIV Epidemic - Bangkok



HIV+ Women in Bangkok

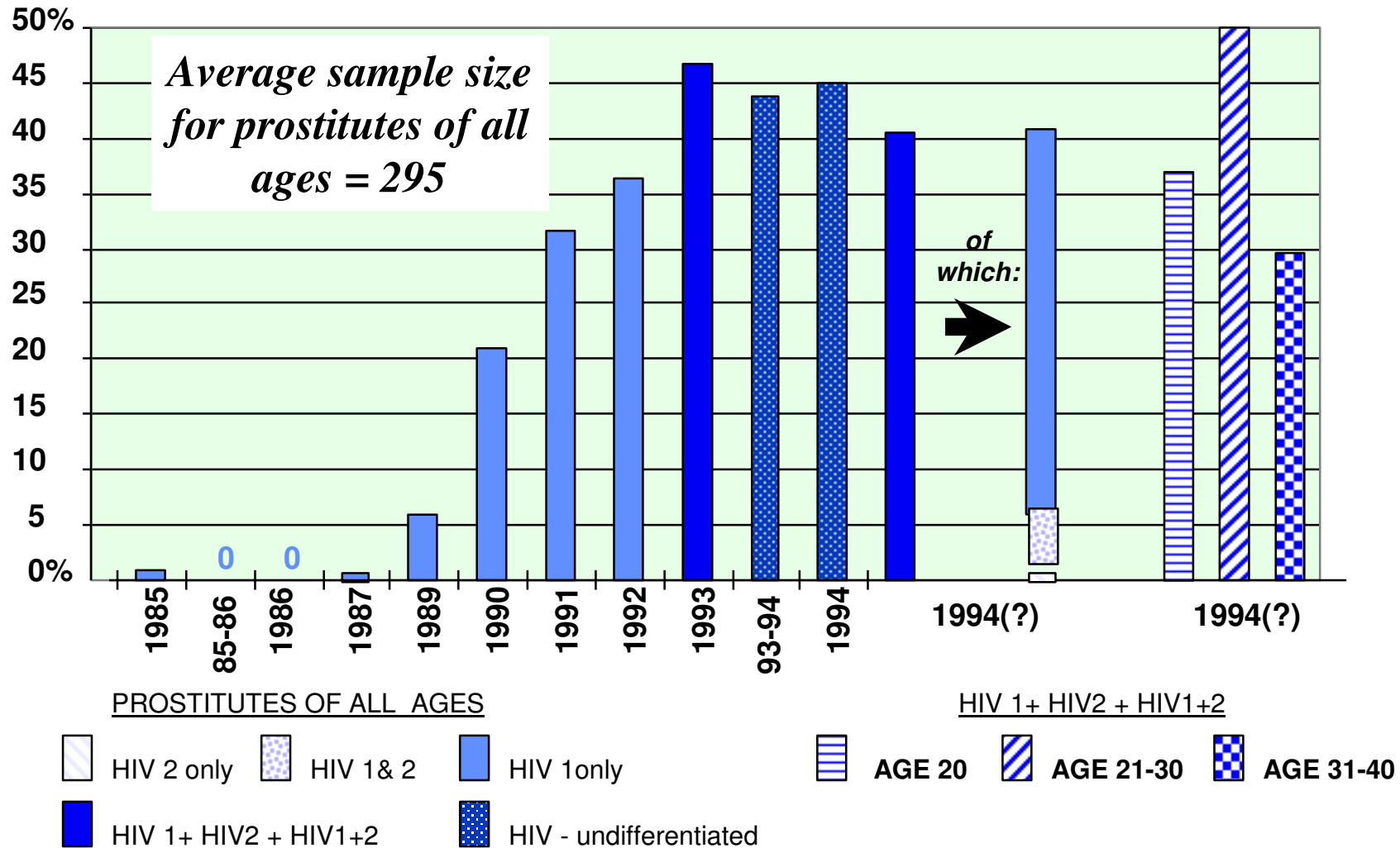


HIV+ among Prostitutes

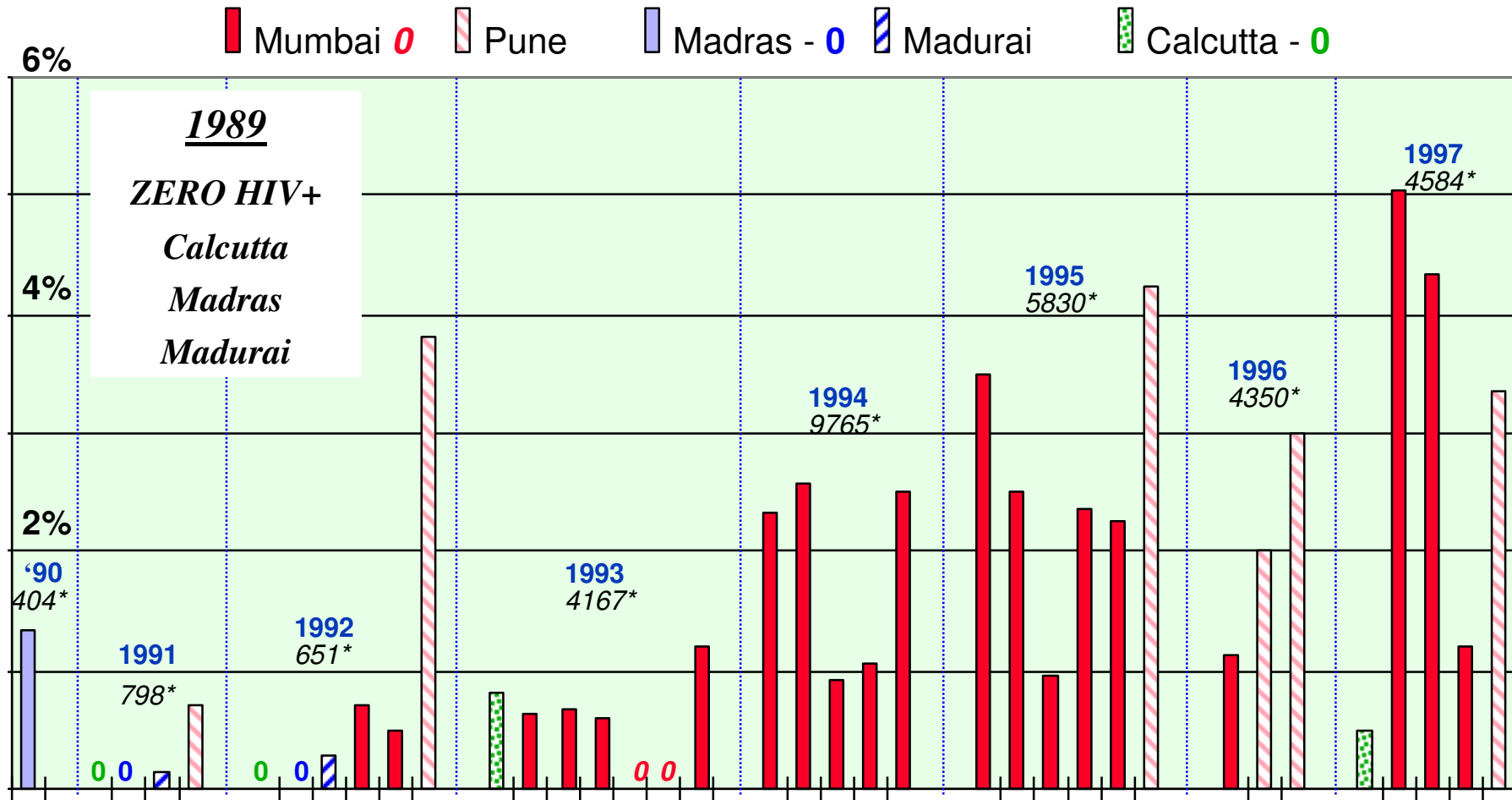


BEAD 1999

HIV+ in Pune Prostitutes



HIV+ among Pregnant Women



*average sample size, where given

At Least Five Different Epidemics

Male to Male

Noticed in Chennai (Madras)

International Migration

via Saudi Arabia & other Gulf states

Northeast, Diguised Epidemic

IVDU epidemic crossing borders with Manipur

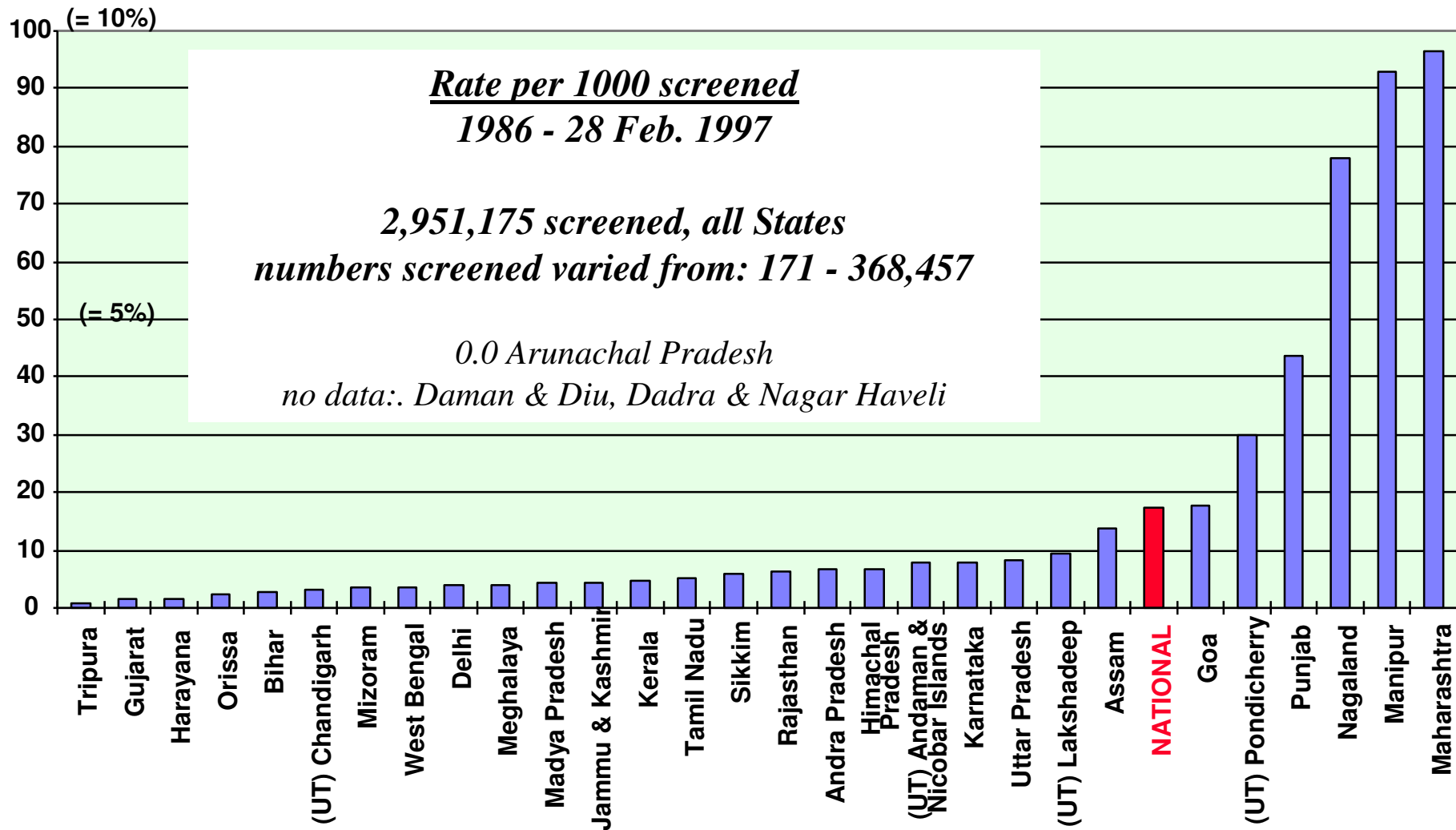
Unnoticed Rural Epidemic

Migrating & 'commuting' workers between town & country

Urban Sex Workers ==> Middle Classes

Commerical sex trade spreading HIV more widely

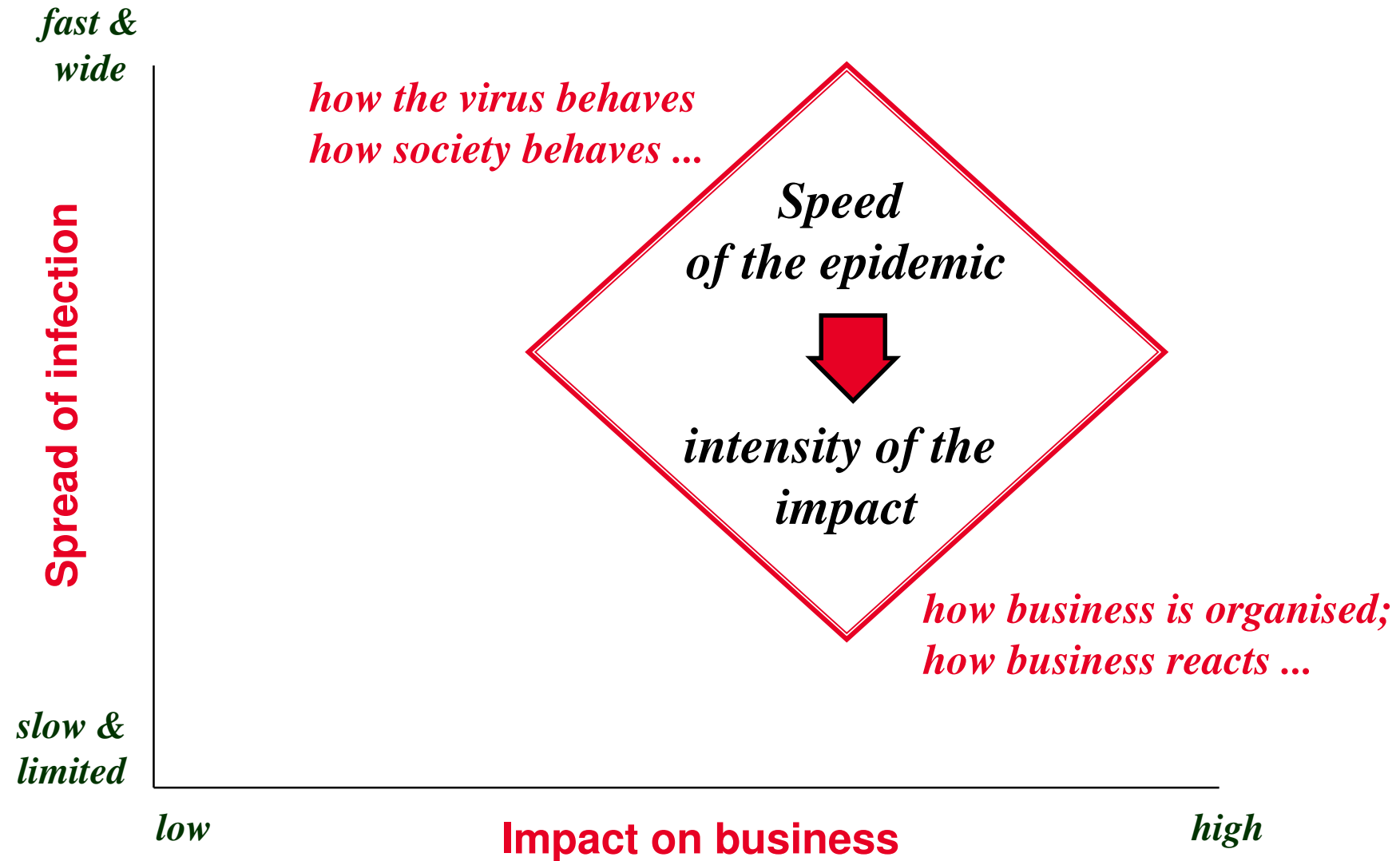
Cumulative HIV Statistics for India



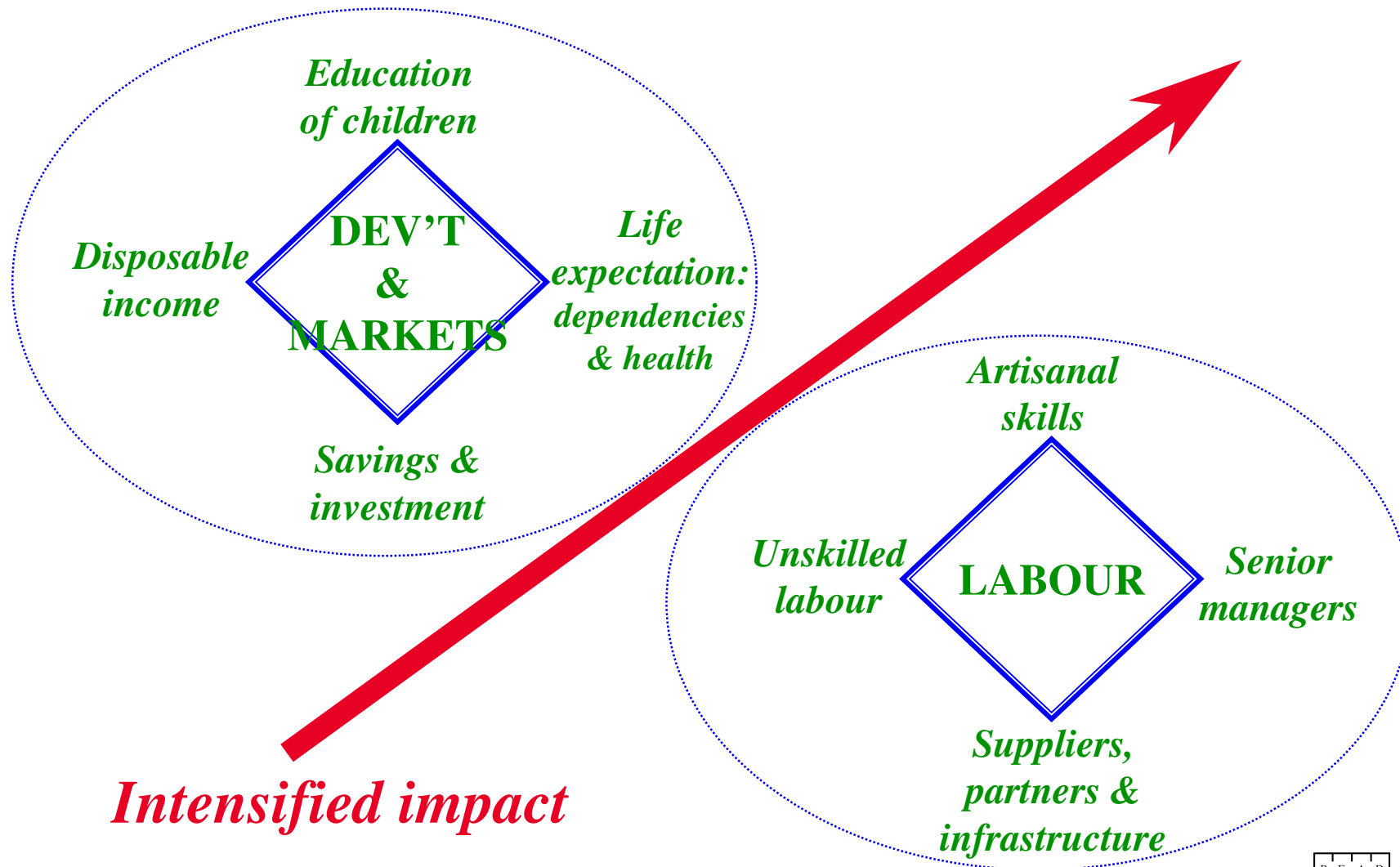
N.B. These numbers are probably biased towards high risk populations.

III. Possible Impacts

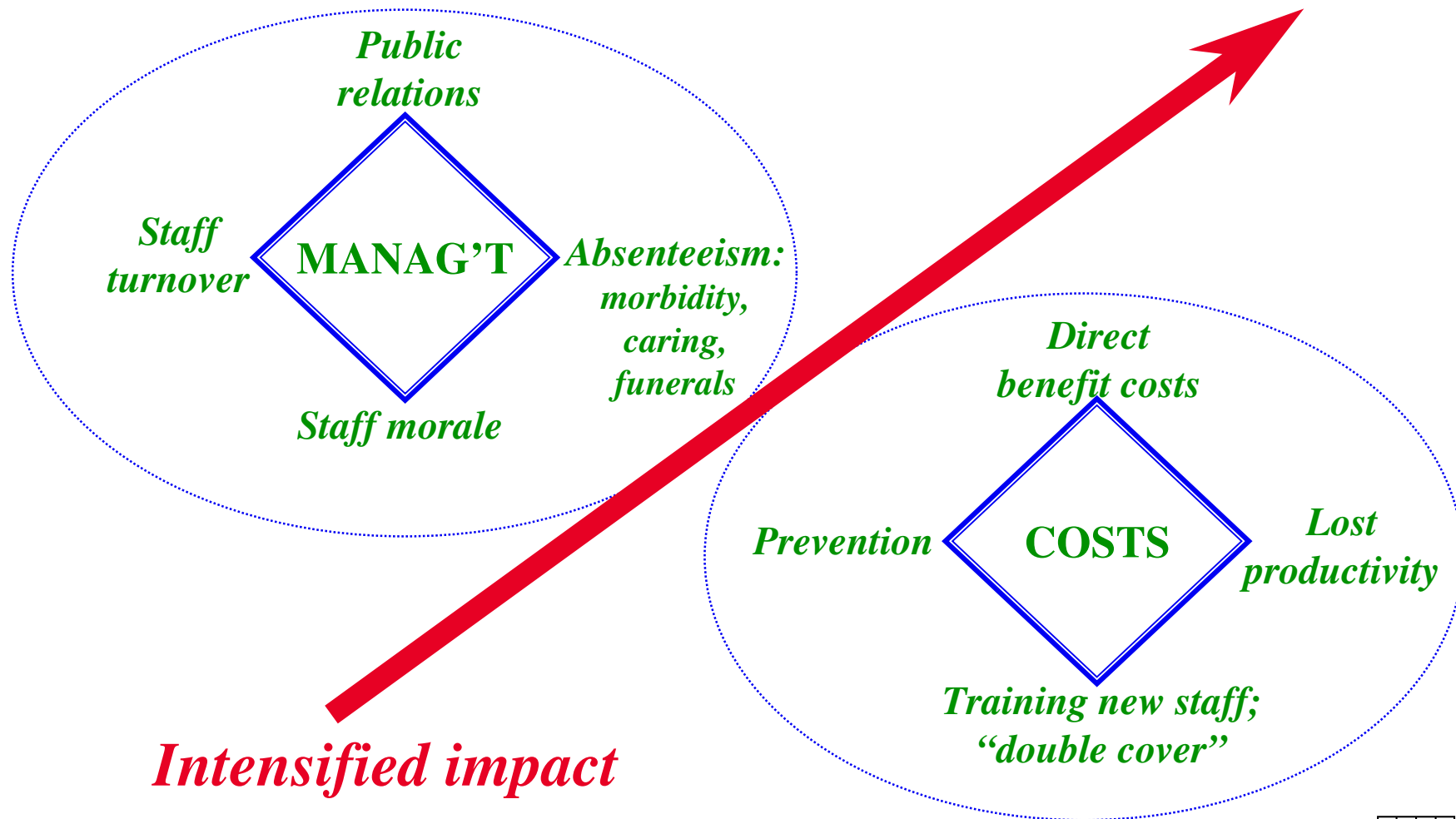
The Uncertainties of AIDS & Its Impact



Possible Wide Impacts

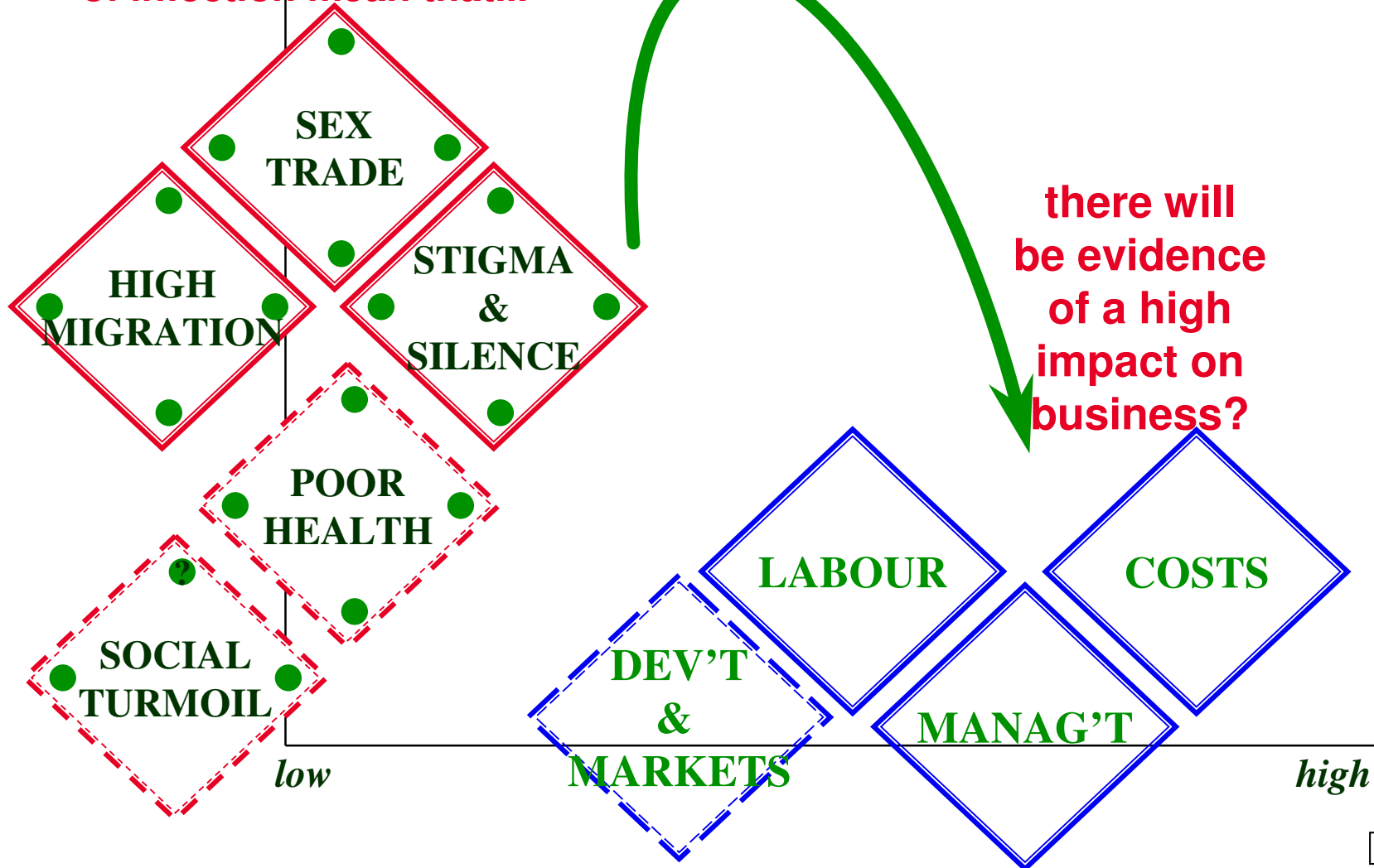


Possible Immediate Impacts



The Big Risks in India

Will accelerating the spread of infection mean that...





Low Impact on GDP Growth?

“Notwithstanding the consensus ... there are good reasons to suspect that [studies of the impact of AIDS on GDP growth] overstate the seriousness and immediacy of the threat ...”

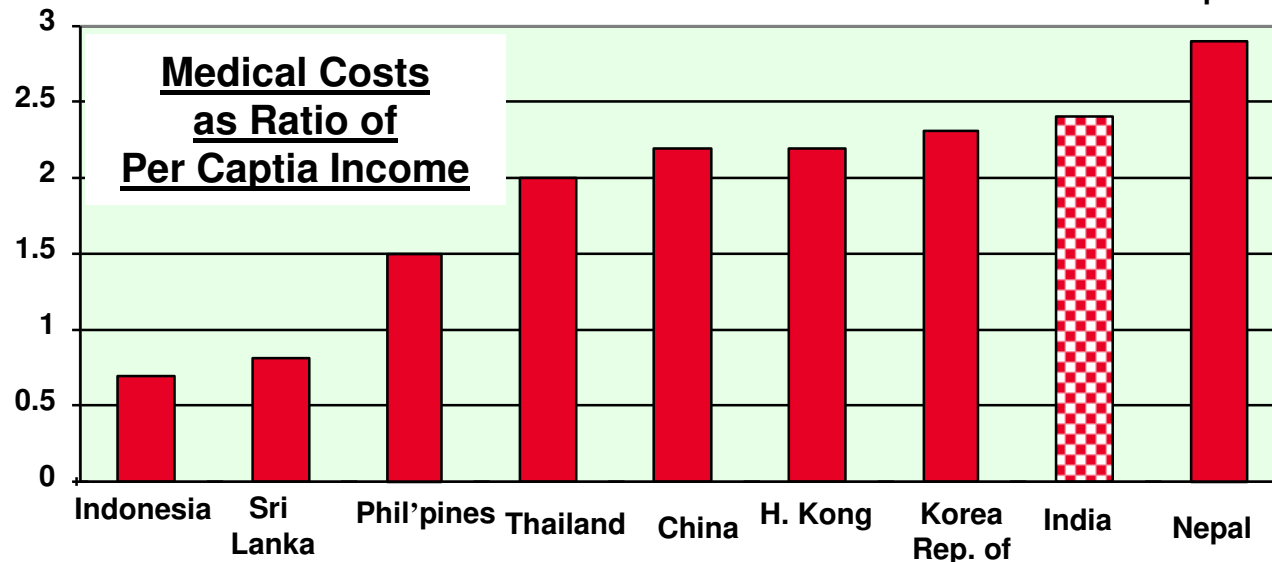
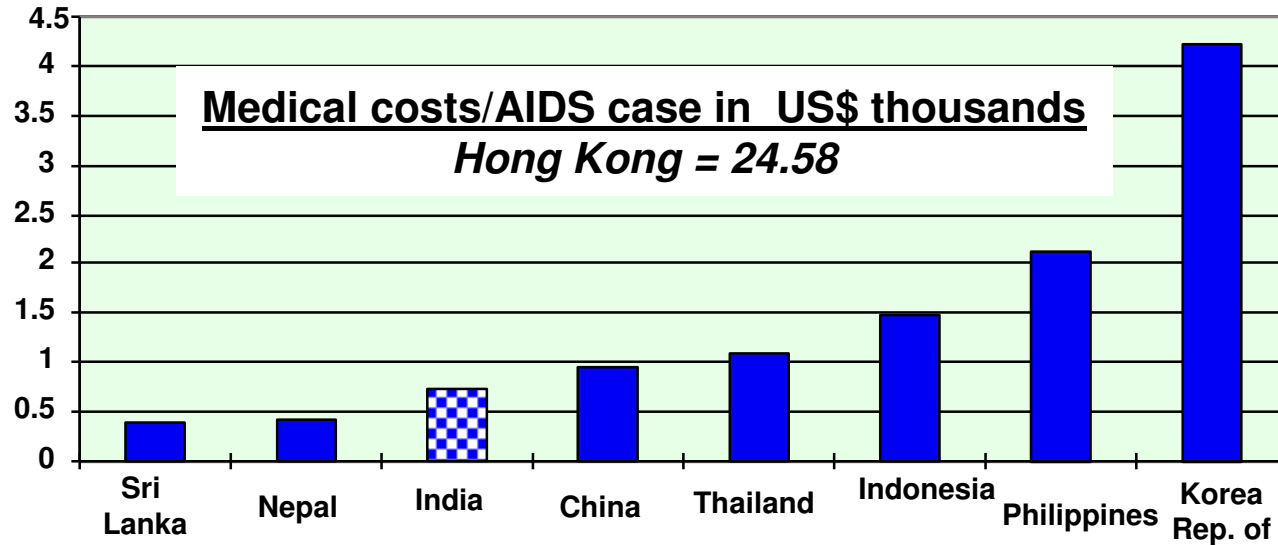
Backed by statistical model showing that AIDS had a:

Five Reasons:

- 1. Surplus labour**
may mitigate output losses.
- 2. HIV/poverty link**
better educated will take precautions
- 3. Normal adjustments**
(both social & economic) will mitigate costs.
- 4. AIDS-related medical care costs**
will not hit savings in longer run.
- 5. AIDS case projections are overstated**
c.f. Thailand & USA

“statistically insignificant effect on ... growth ... controlling for other factors”

Comparative Cost of AIDS in Asia





Impact on Disposable Income

majority from Andra Pradesh & Tamil Nadu

167 people living with HIV

mean age: 33 yrs (range: 19-65 yrs old)

82% male; 64% married; 32% single

72% had at least one child

53% had at least a bachelor's degree

(non-health) Expenditure/month

Food	44%
Personal	25%
Rent	21%
Utilities	10%

2,257 Rs

85%

did not know when infected

26 months - knowledge

40 months infection

37%

at least one condition/illness

(all conditions) Health Expenditure

Medicines	54%
Consultations	20%
Diagnostics	18%
Transport	7%

4,017 Rs



Impact on Disposable Income

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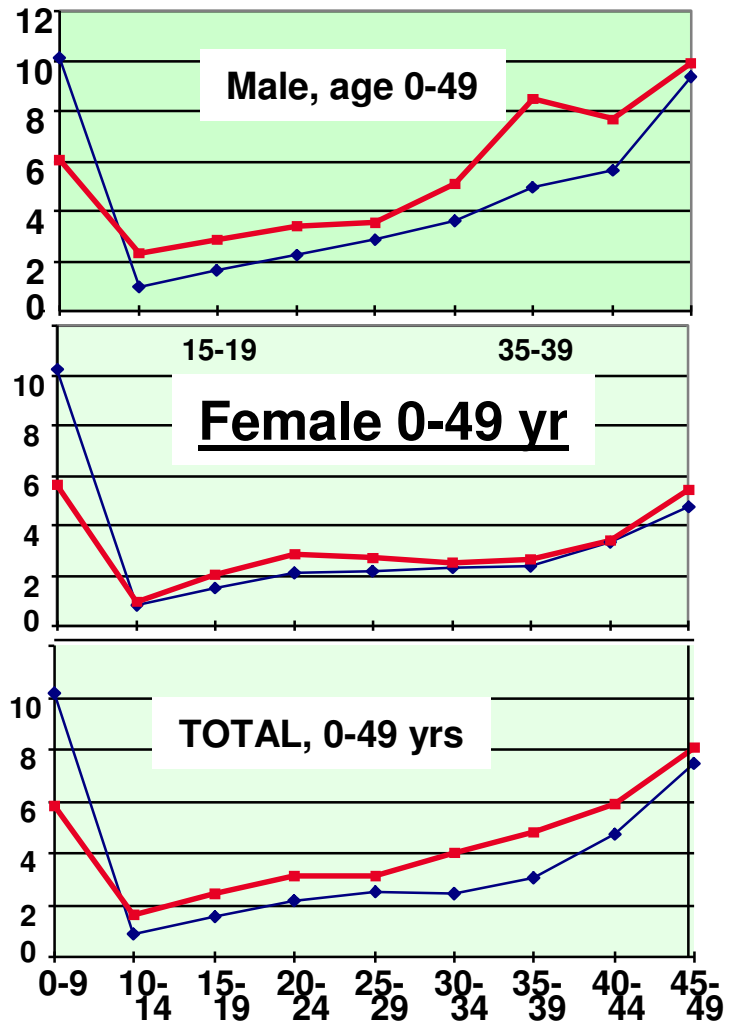
Deaths
per 1000

Age & Mortality in Mumbai

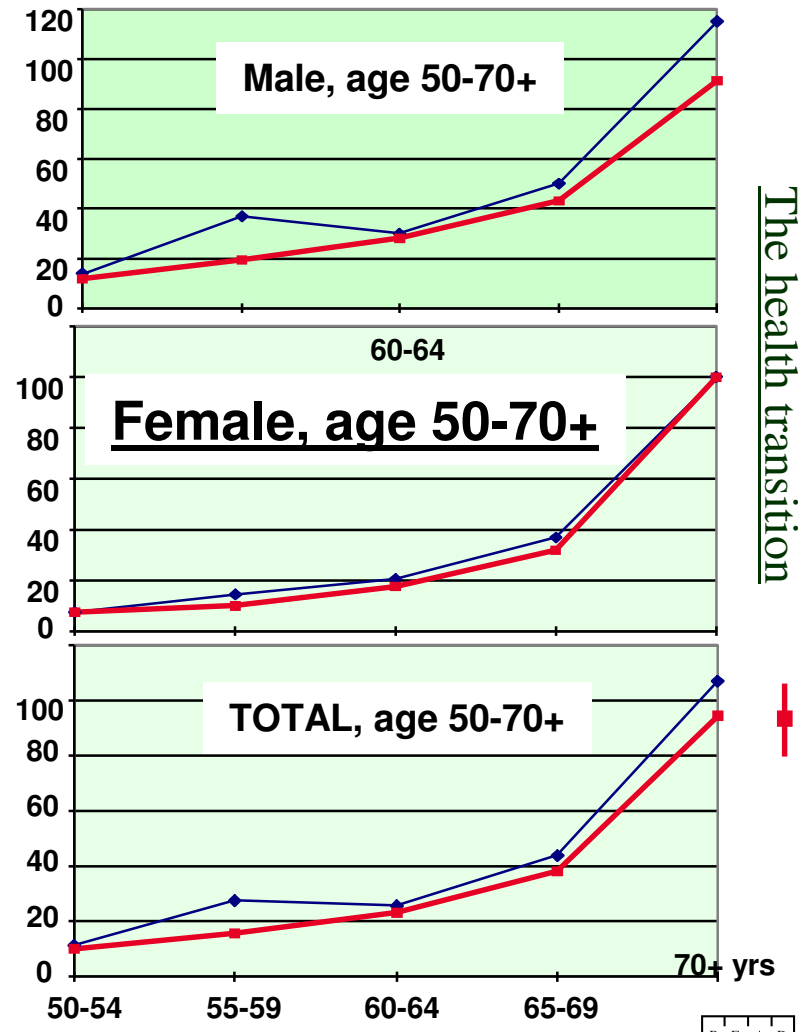


19 94 (red square) 19 86 (blue diamond)

The evidence of AIDS?



The health transition



Source: Emmanuel Eliot, "Changes in Mortality in Mumbai" in *The Looming Epidemic*, ed., Peter Godwin_1998, op. cit. p. 69-70

Occupations/Education of HIV+

Among 3520 HIV+ people referred to
AIDS Research & Control Centre, J.J. Hospital, Mumbai (p. 142)

<u>HIV+ Individuals:</u>	<u>Males</u>	<u>Females</u>
- High school or higher ed.	27%	18%
- In skilled work	41%	--
- Housewives	--	68%

**Studies of Industrial labour in Madras, Delhi & Mumbai
Transport workers in Bengal & Indian Railways - 1994/95**

<u>Engaged in multi-partner sex</u>	<u>Workers</u>
- Self-reporting	20-25%
... with condom use	5%
- Said colleagues did	54%
- HIV+ truck-drivers Calcutta & Kashmir	7-10%



Occupations/Education of HIV+

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Source:Subhash Hira et al, "HIV Infection in the Workforce and Its Perceived Impact on Industry" in *The Looming Epidemic*, ed., Peter Godwin_1998, op. cit. p.141-142



Occupations/Education of HIV+

1994/95 studies of
Industrial labour in Madras, Delhi & Mumbai &
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54%

“of colleagues”

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Source: Subhash Hira et al, “HIV Infection in the Workforce and Its Perceived Impact on Industry” in *The Looming Epidemic*, ed., Peter Godwin, 1998, op. cit. p.141-142

Household Cost of HIV

Interview: Peter Godwin & “S”, who is HIV+ 1990s

S: “In my own preliminary survey of costs with 47 people in Madras city, 14 women and 33 men, I found that treatment costs were 56% of household expenditure -- that is more than half of what the household was spending on survival. ...

“One of the most important effects of HIV/AIDS here in India starts right from the diagnosis. ... people with HIV frantically start to search for treatment, for a cure, right from their day of diagnosis. Consequently they exhaust all their resources. Because of this, households experience some impact even before, or without any illness or death among their own members.”

Lost Work Hours/Days



Among 167 HIV+ People

mean number of days of illness = 193 days over 26-40 months*

Among Three Companies in Madras**

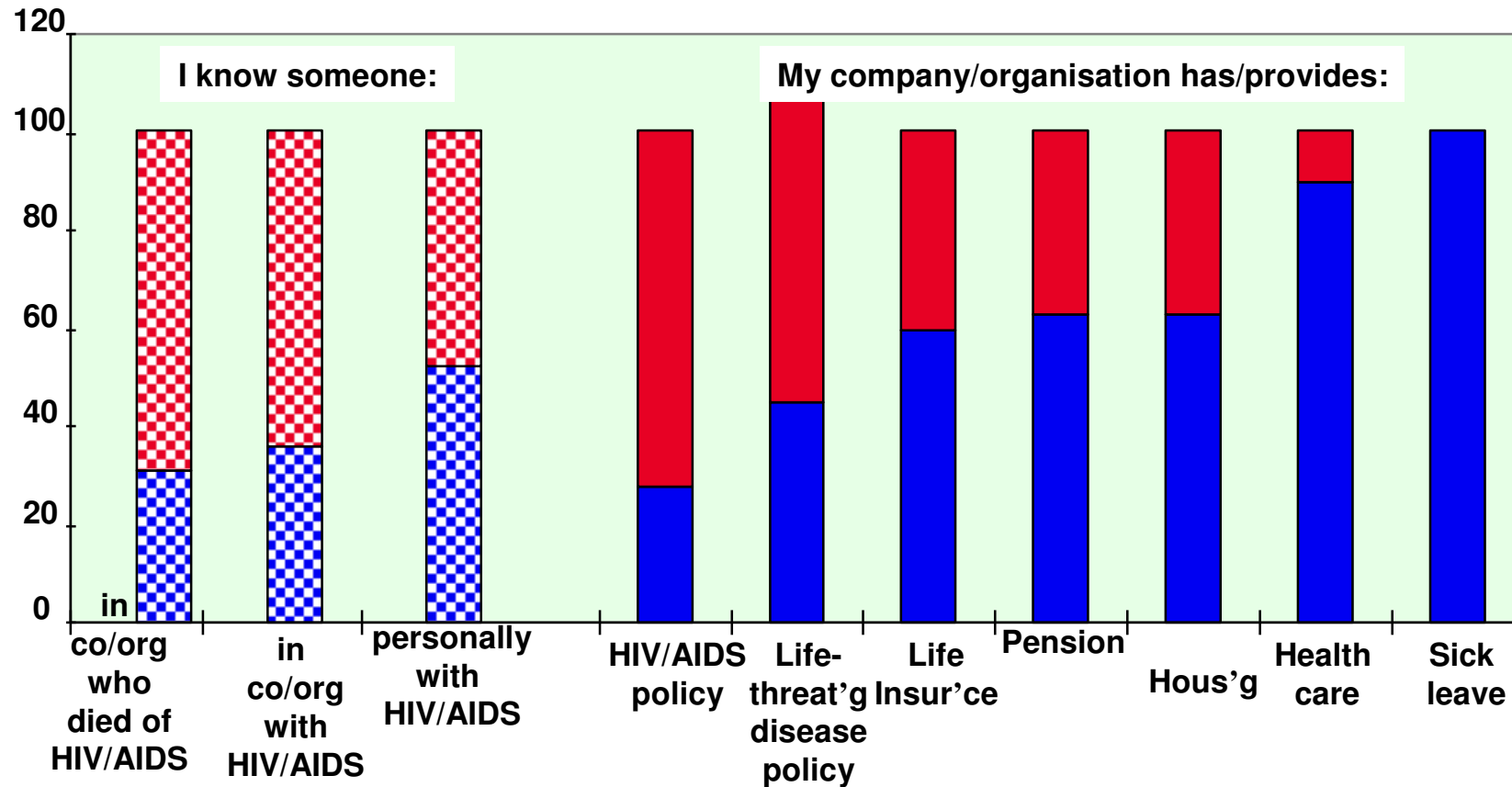
<u>Medical Cause</u>	<u>% of all lost hours</u>
1 case of AIDS	3%
TB	11%
Viral fever	62%
Accidents/injuries	8%

Experience with HIV/AIDS



■ %no
■ %yes

*Among participants at HIV/AIDS Workshop
organised by
Confederation of Indian Industries & British Council, New Delhi, 1996*

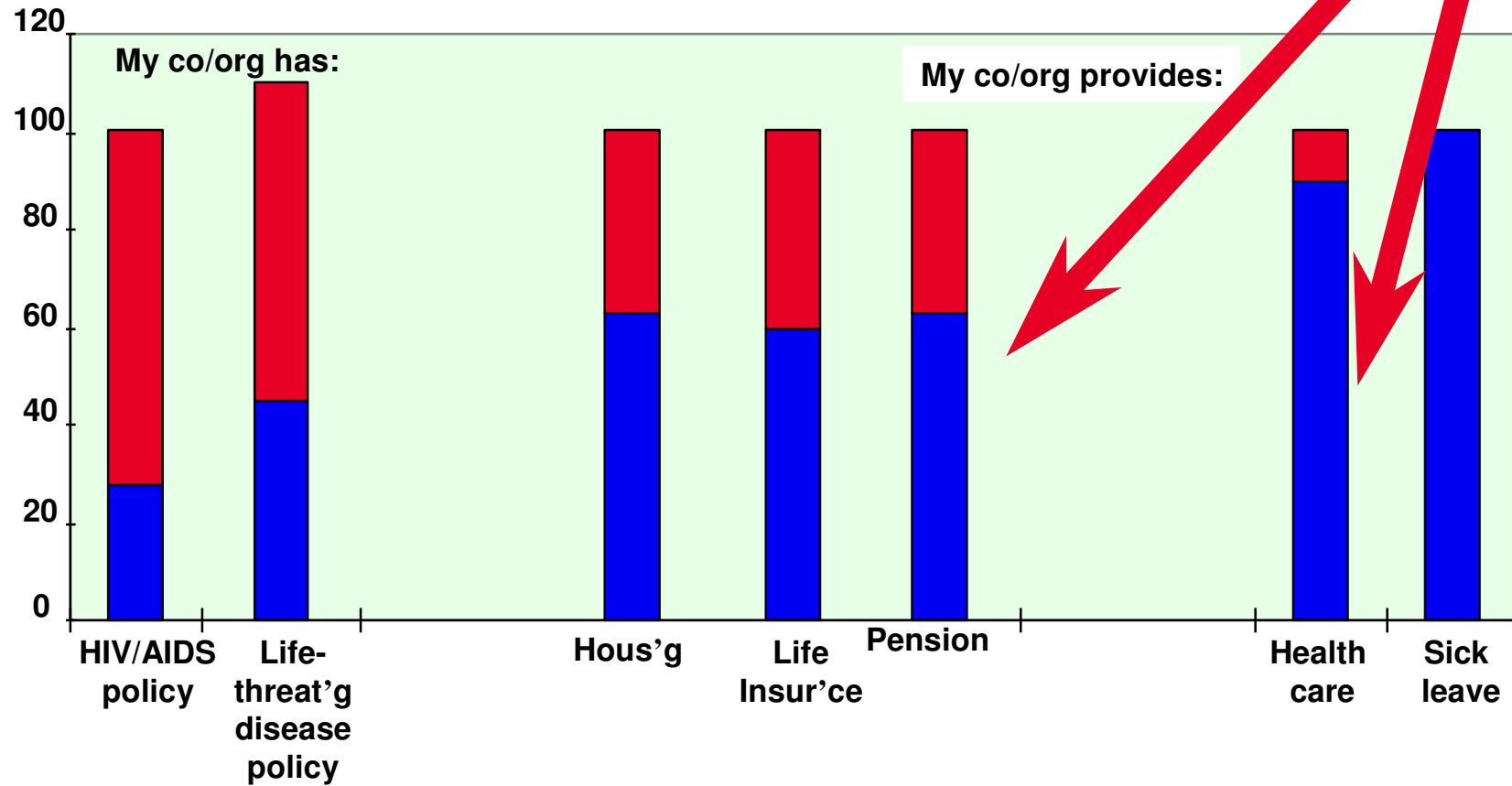


Employment Costs of HIV/AIDS



■ %no
■ %yes

*Among participants at HIV/AIDS Workshop
organised by
Confederation of Indian Industries & British Council, New Delhi, 1996*



V. Corporate responses

Business Coalitions

Thailand

Malaysia

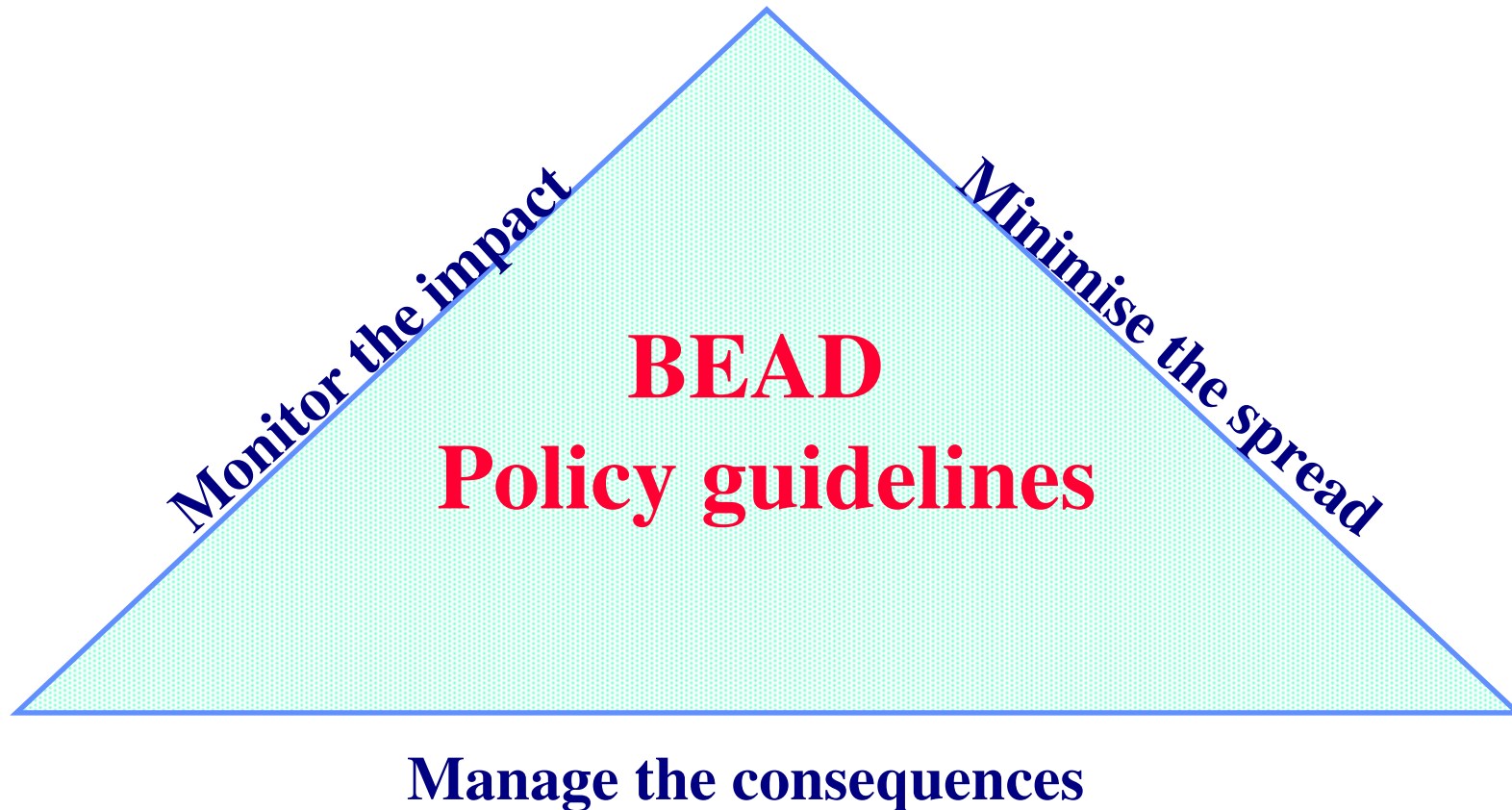
Botswana

South Africa

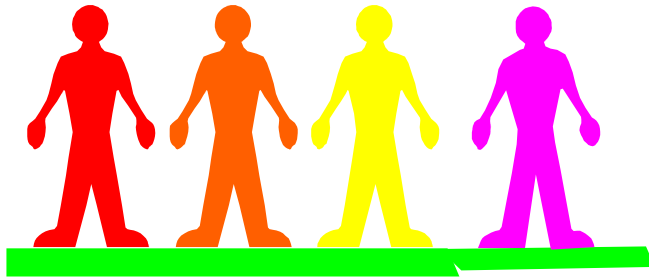
United States

London - BEAD

“Costly Diseases in Developing Countries”



Monitor: “Inform Yourself”



Profile of the work force: age, sex, health, availability

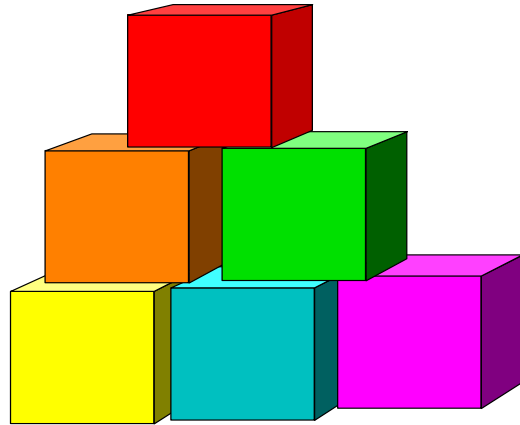
Employment costs & benefits



Profile of community health

Sources of help and information

Minimise the Spread

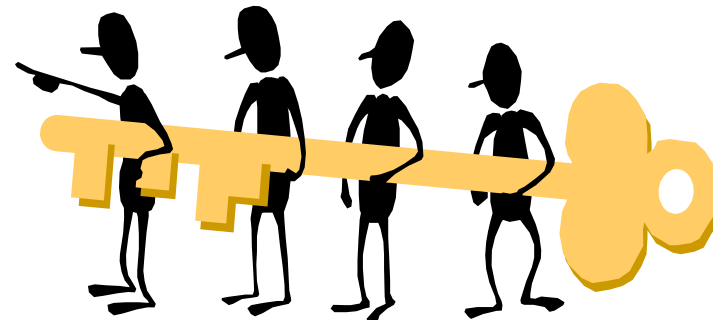


Simple Measures

- free/cheap condoms
- clean/disposable needles
- clean water for bathing
 - treat STDs
- general education on hygiene

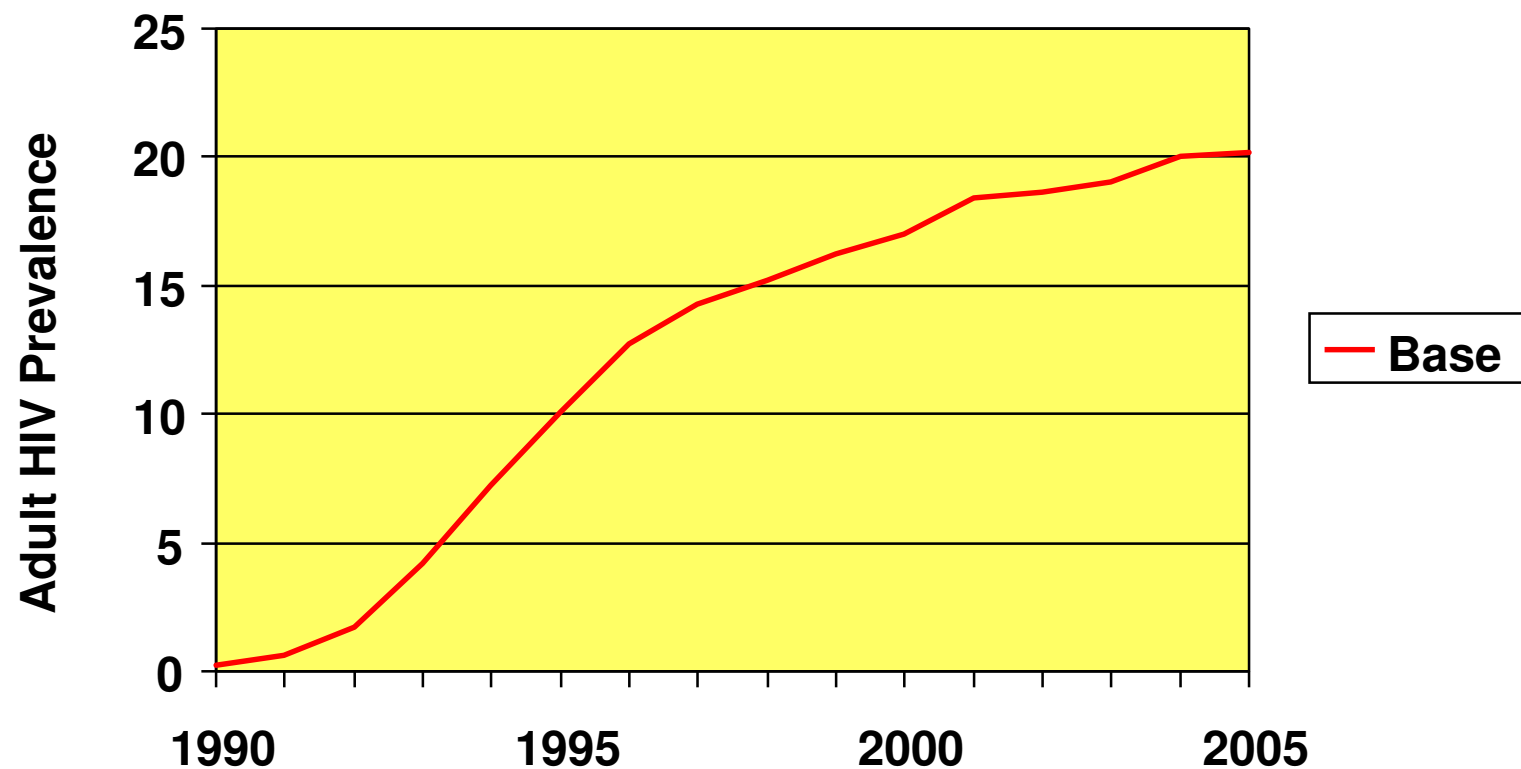
Education in Work Force & Community

- management committment
- work force participation
 - continuity
- appropriate messages
 - peer education



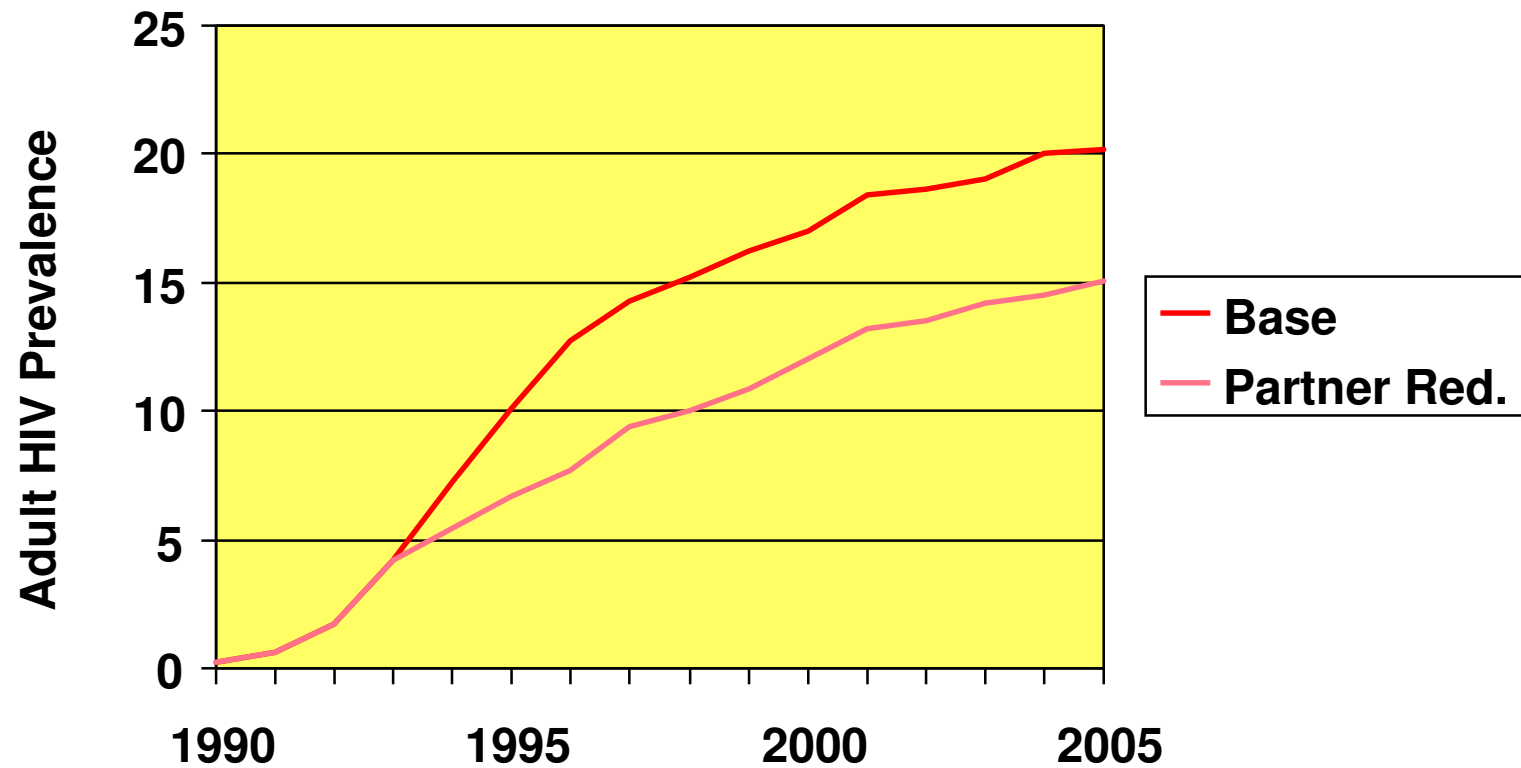
Work with others

The Effects of AIDS Interventions



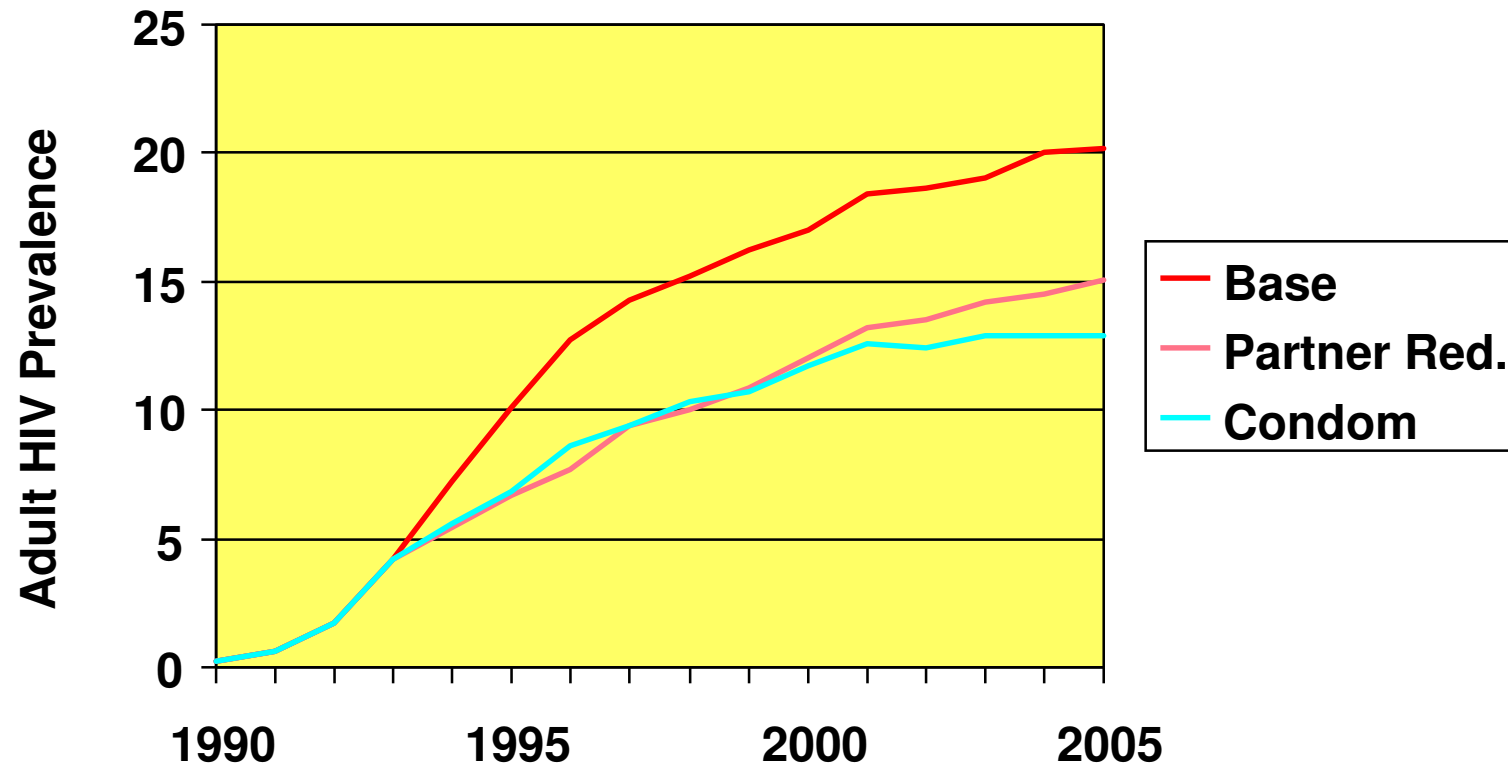
Based on simulation modeling of typical high prevalence urban areas.

The Effects of AIDS Interventions



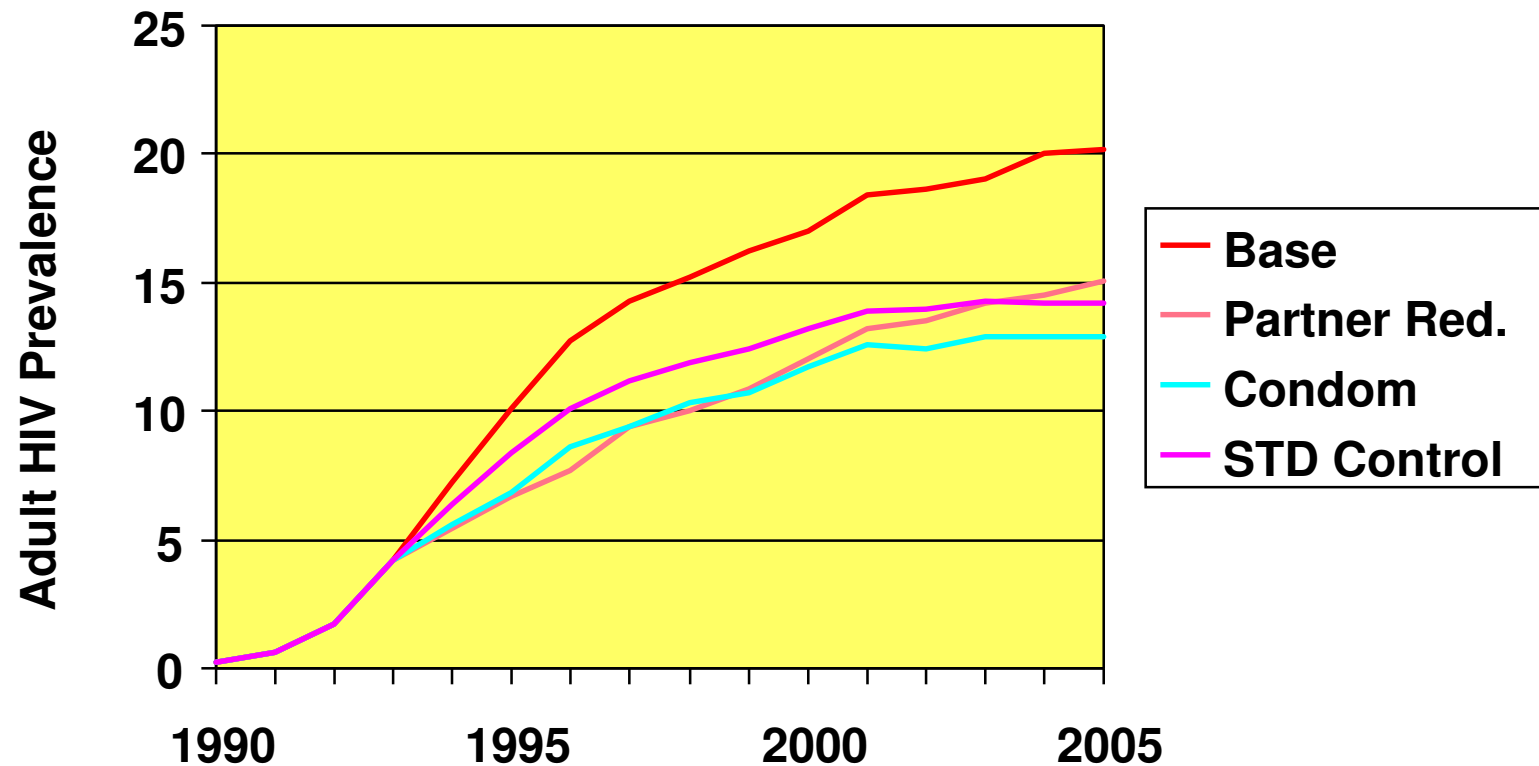
Based on simulation modeling of typical high prevalence urban areas.

The Effects of AIDS Interventions



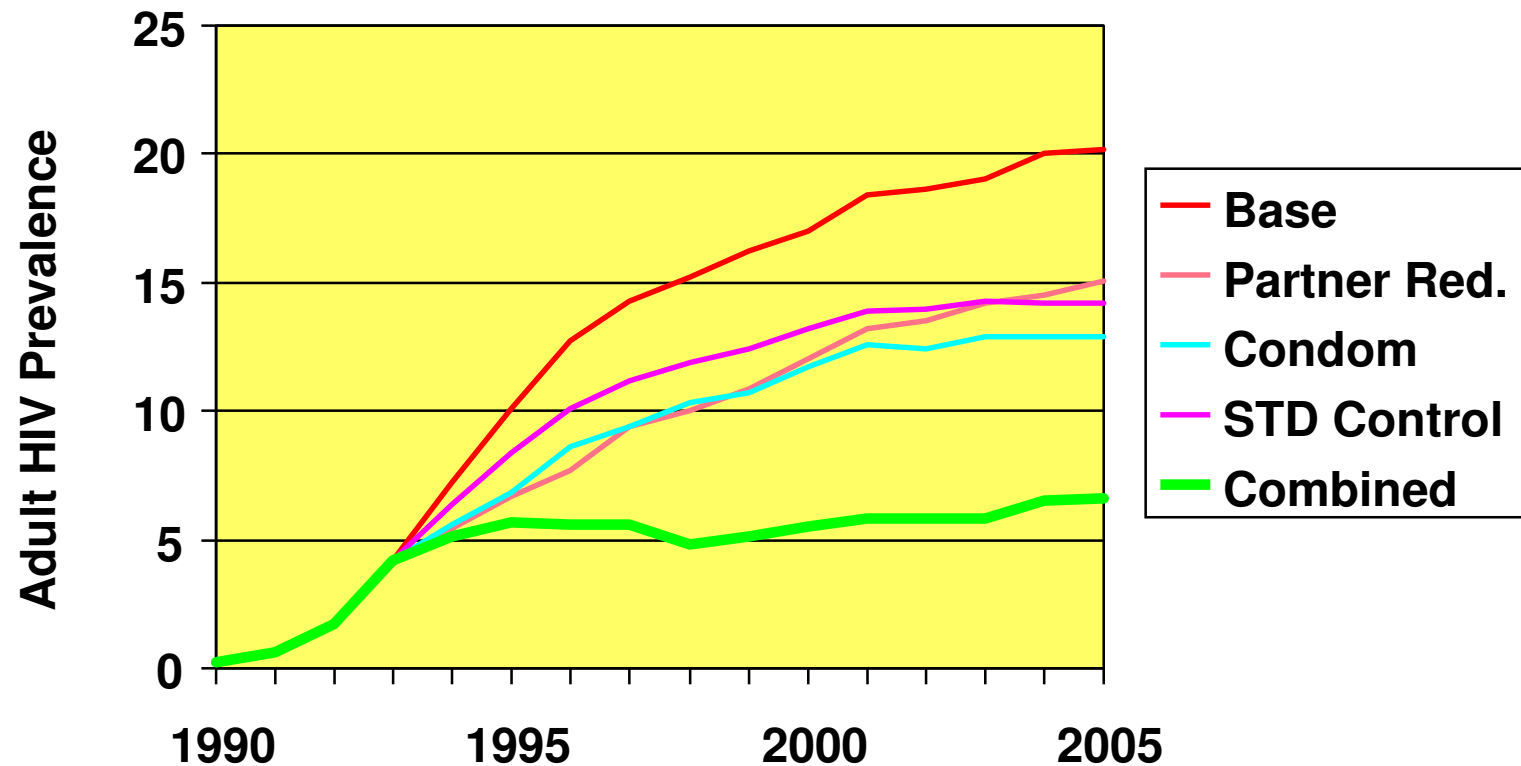
Based on simulation modeling of typical high prevalence urban areas.

The Effects of AIDS Interventions



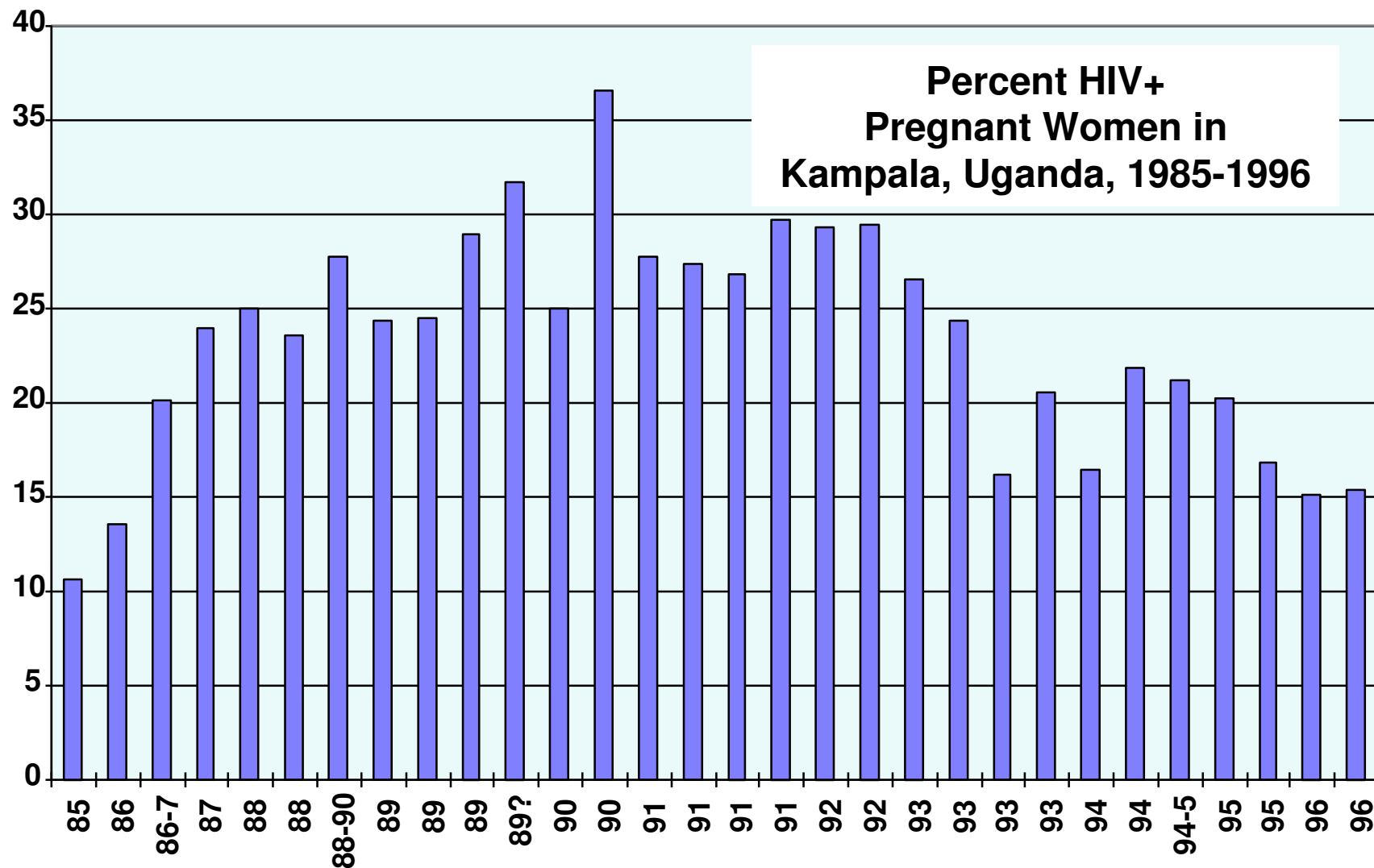
Based on simulation modeling of typical high prevalence urban areas.

The Effects of AIDS Interventions



Based on simulation modeling of typical high prevalence urban areas.

The Achievements of Uganda



Source: U.S. Bureau of the Census, HIV/AIDS Surveillance Data Base, Jan. 1998

Manage the Consequences

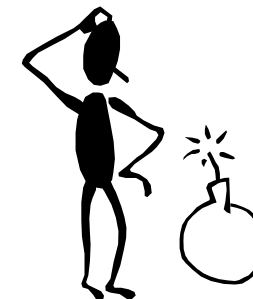
Prepare a policy



Sickness &
disability at work



Cost implications



Recurrent dilemmas

Managing the Consequences

Prepare a policy on serious illness

- Who is responsible?
- Who should be consulted?
- Work force involvement
- What are the financial limits?
- What are the time limits?

Cost implications

- The need for monitoring
- Medical
- Insurance
- Provident funds
- Pension funds
- Recruitment, training & productivity
- Education

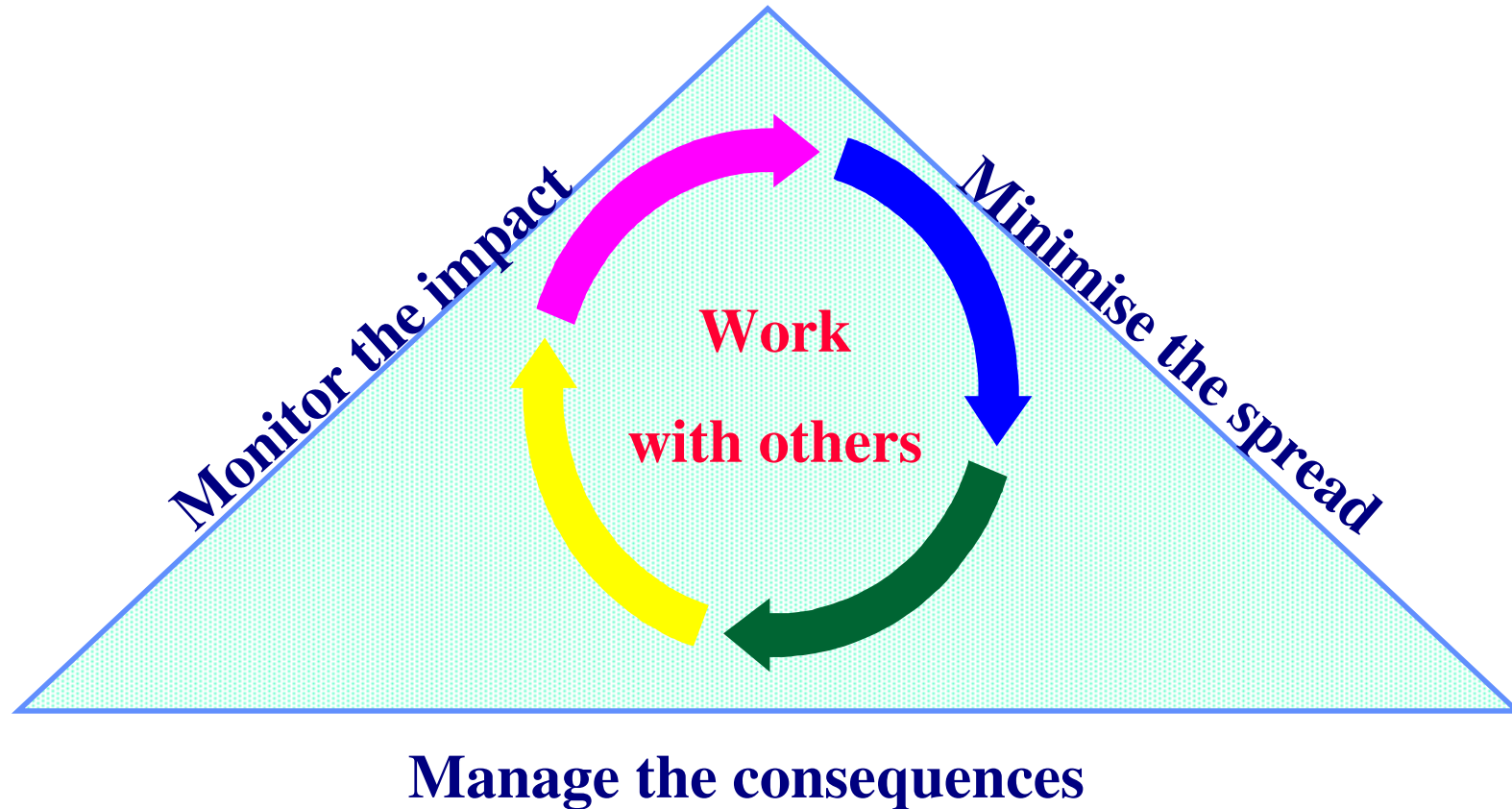
Sickness & disability at work

- Confidentiality
- Absence due to chronic illness
- Medical treatment
- Other entitlements

Recurrent dilemmas

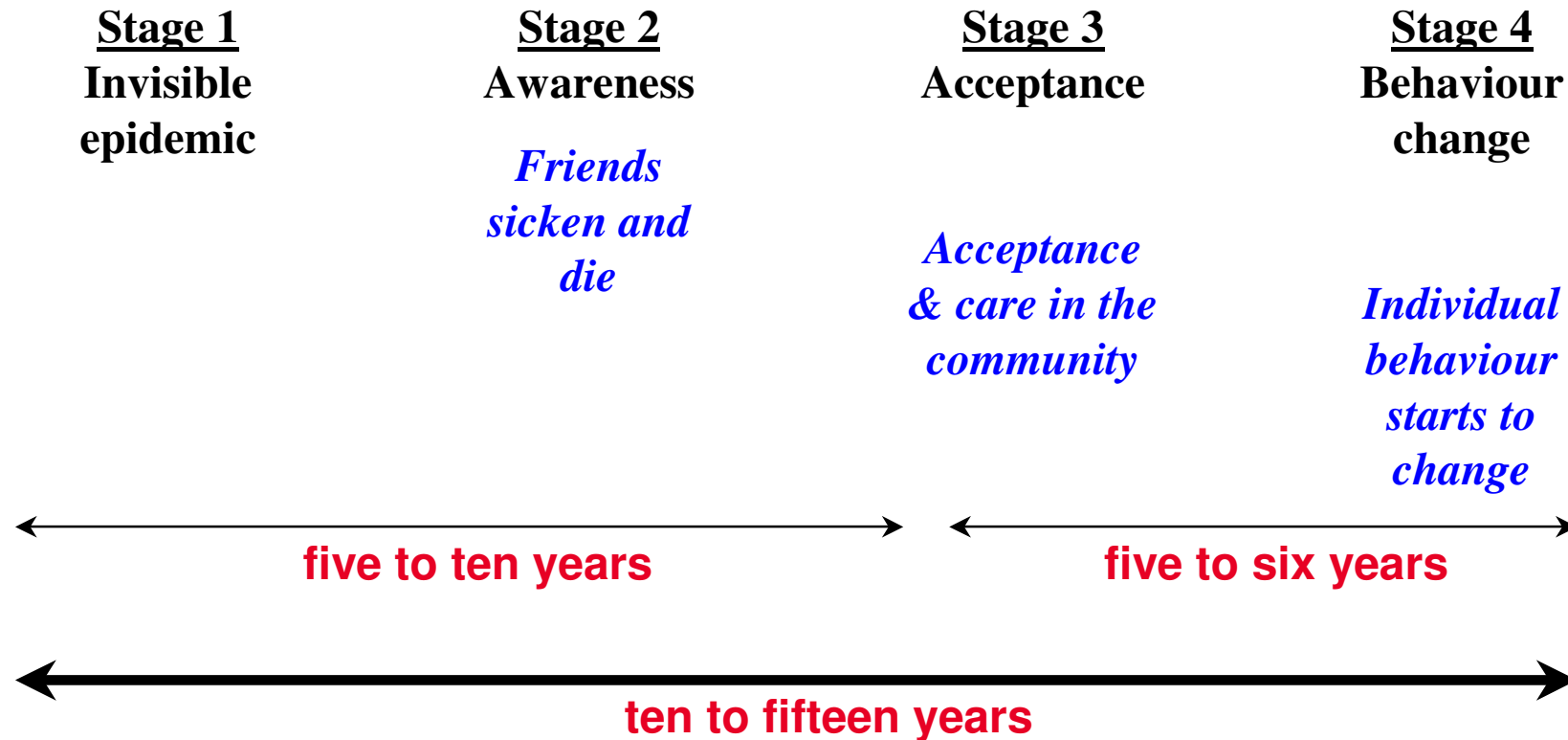
- Pre-employment medicals
- Special risks
- Victimization
- **Strategic Review**

We CAN Reduce the Potential for Disease



The Lesson of AIDS

Time needed to change behaviour



The Paradox of AIDS:
No sign of disease --
no sign of success

V. Conclusion

**Silence
is deadly.**